

SAN JUAN COUNTY, COLORADO
BOARD OF COMMISSIONERS MEETING AGENDA
November 12, 2021

Due to the continuing COVID-19 emergency, the Commissioner's meetings will be conducted in a hybrid virtual in-person format. All persons including Board Members, Staff and those with appointments scheduled on the agenda may meet in person or via zoom. Due to the recent COVID Outbreak it is suggested that both the vaccinated and unvaccinated wear a mask. We encourage community members to participate via zoom. The information necessary to connect to the public meeting is listed below.

CALL TO ORDER: 8:30 A.M.

OLD BUSINESS:

Consider Bills and Authorize Warrants
BOCC Regular Meeting Minutes for October 27, 2021

APPOINTMENTS:

8:40 A.M. - Becky Joyce, Public Health Director
9:00 A.M. - Martha Johnson, Social Services
9:30 A.M. - Jeremy Fox, San Miguel Power Association
11:00 A.M. - 2021 Budget Work Session

CORRESPONDENCE:

NEW BUSINESS:

Resolution 2021-08 To Reauthorize the County Emergency Operations Plan
Treasurer's Report
Sales Tax
2020 Audit
Public Comment
Commissioner and Staff Reports

OTHER:

ADJOURN: Next Regular Meeting – 6:30 PM, Wednesday November 24, 2021

Join Zoom Meeting

<https://zoom.us/j/92136473203>

Meeting ID: 921 3647 3203

One tap mobile

+16699006833,,92136473203# US (San Jose)

+12532158782,,92136473203# US (Tacoma)

Dial by your location

+1 669 900 6833 US (San Jose)

+1 253 215 8782 US (Tacoma)

+1 346 248 7799 US (Houston)

+1 646 876 9923 US (New York)

+1 301 715 8592 US (Germantown)

+1 312 626 6799 US (Chicago)

SAN JUAN COUNTY BOARD OF COMMISSIONERS MET NOVEMBER 10, 2021
 AND THE FOLLOWING BILLS WERE APPROVED FOR PAYMENT.

23205	CITIZENS STATE BANK	3RD QTR UNEMPLOYMENT	550.29
23206	MAISEL EXCAVATION	HOSPITAL COAL	892.08
23207	AMAZON CAPITAL SERVICES	COMPUTER(DEPUTY AD-AS-TR)	1125.00
DD	ABIGAIL H. ARMISTEAD	SHERIFF DEPUTY WAGES	3539.18
DD	AMIE R. BIOCCHI	NURSE ASSISTANT WAGES	2729.08
DD	ANTHONY D. EDWARDS	COMMUNICATIONS WAGES	2289.14
DD	ARTHUR J. DONOVAN	EPD WAGES	4450.57
DD	AUSTIN P. LASHLEY	COMMISSIONERS WAGES	1477.04
DD	BRANDI BLAKLEY	NURSE ASSISTANT WAGES	3050.60
DD	BRUCE T. CONRAD	SHERIFFS WAGES	3892.37
DD	DEANNA M. JARAMILLO	TREASURERS WAGES	3289.16
DD	ELIZABETH KREMER	RETAC TAC WAGES	4209.98
DD	ERNEST F. KUHLMAN	COMMISSIONERS WAGES	1986.91
DD	HEATHER A. MACDOUGAHO	DEPUTY AD-AS-TR WAGES	2255.02
DD	JOHN A. JACOBS	SHERIFF DEPUTY WAGES	2147.04
DD	JON L. GULLION	SHERIFF DEPUTY WAGES	722.67
DD	KERI METZLER	CORONER WAGES	899.32
DD	KIMBERLY A. BUCK	ASSESSORS WAGES	3316.84
DD	KRISTINA L. RHOADES	SOCIAL SERVICE WAGES	2229.22
DD	LADONNA L. JARAMILLO	COUNTY CLERK WAGES	3305.71
DD	LOIS MACKENZIE	NURSE ASSISTANT WAGES	996.25
DD	REBECCA B. JOYCE	COUNTY NURSE WAGES	3362.56
DD	REBECCA J. RHOADES	CUSTODIAN WAGES	1085.52
DD	STEPHEN W. LOWRANCE	UNDERSHERIFF WAGES	3885.73
23208	VOID		
23209	EVELYN V. ARCHULETA	CO CLERK DEPUTY WAGES	2091.97
23210	SCOTT L. FETCHENHIER	COMMISSIONERS WAGES	2029.91
20211	TOMMY WIPF	VETS OFFICER WAGES	354.40
20212	CITIZENS STATE BANK	FEDERAL TAXES WITHHELD	20724.72
20213	CITIZENS STATE BANK	STATE TAXES WITHHELD	3367.00
23214	GREAT-WEST LIFE	GROUP RETIREMENT	6896.62
23215	SAN JUAN COUNTY	H S A SAVINGS	1550.00
23216	ROCKY MOUNTAIN HEALTH	MEDICAL INSURANCE	17742.04
23217	KANSAS CITY LIFE	DENTAL -LIFE INSURANCE	1063.50
23218	AMWINS GROUP BENEFITS	VISION INSURANCE	161.75
23219	AFLAC	INDIVIDUAL INSURANCE	177.10
23220	WILLIAM A. TOOKEY	ADMINISTRATOR WAGES	4546.00
23221	BANK OF THE SAN JUANS	FIRE DEPARTMENT PAYMENT	12838.70
23222	CITIZENS STATE BANK	APPARTMENTS PAYMENT	5558.98
23223	AMERICAN CAPITAL	CUSTODIAN SUPPLIES	296.08
23224	KRISTINA L. RHOADES	ELECTION JUDGE PAY	125.00
23225	SUSAN TOMS	ELECTION JUDGE PAY	125.00
23226	BARBARA RENOWDEN	ELECTION JUDGE PAY	125.00
23227	FORETHOUGHT.NET	PHONE BILLS IN FULL	754.87

23228 STATE OF COLORADO DPA	RENEW-TITLE-REG	34.94
23229 DR. JOEL, INC	TREASURERS TAX NOTICES	95.00
23230 CENTURA HEALTH	SHERIFFS BILL	300.00
23231 SILVERTON HARDWARE	SEARCH & RESCUE BILL	5.98
23232 WEX BANK	SHERIFFS FUEL	1172.10
23233 DEANNE GALLEGOS	INFO OFFICER PAY	2656.96
23234 SILVERTON STANDARD	LEGALS	125.40
23235 VISA	BILLS	6499.86
23236 TOWN OF SILVERTON	W/S THRU 10-31-21	1137.06
23237 SAN MIGUEL POWER	BILLS	2766.24
23238 ERNEST F. KUHLMAN	REIMB SUPPLEMENTAL	192.50
23239 VERIZON	SHERIFFS BILL	185.17
23240 SILVERTON HANDYWORX	CLEAN HOSPITAL WINDOWS	100.00
23241 COLIN TROWER	OCT 21 DEEP CLEANING	90.00
23242 CO BUSINESS PRODUCTS	NURSE BILL	67.30
23243 4 CORNERS POWER GENER	PM SERVICE NEW BATTERY	1134.47
23244 SILVERTON GROCERY	CUST-NURSE SUPPLIES	465.92
23245 SILVERTON AMBULANCE	SALES TAX MONTHLY PYMT	38333.33
23246 CAMERON CROWELL	OCT COVID HELP PAY	68.75
23247 FRANCIE LEE	OCT COVID HELP PAY	672.00
23248 ROB GARDINER	OCT ADMIN PAY	276.00
23249 LA PLATA CO DETENTION	OCT JAIL BILL	260.00
23250 SILVERTON LP GAS	TANK FILL UP	5089.06
23251 LA PLATA TREASURER	7-1-21 THRU 9-30-21	6017.00
23252 SILVERTON AMBULANCE	OCT 21 PAYMENT	7200.00
23253 SILVERTON FIRE AUTHORITY	4TH QTR PAYMENT	9393.00
23254 DEANNE GALLEGOS	OCT INFO OFFICER PAY	1588.40
23255 CENTURY LINK	SHERIFFS BILL	150.72
23256 ROCK/ROCK ENVIRONMENT	FIELD SUPPORT SPECIALIST	3000.00
23257 DEANNE GALLEGOS	OCT EPT BILL	202.16
23258 DENNIS R. GOLBRICHT	OCT 21 SERVICES RENDERED	1540.50
22359 PEI	CERTIFICATE FEE	50.00
22360 VISA	COMMUNICATIONS BILL	19.95
22361 SILVERTON STANDARD	BILLS-ELECTION BILL	325.12
22362 ADAMS COUNTY	SHERIFFS BMW MOTORCYCLE	1500.00
TOTAL GENERAL		230930.81

ROAD

6701	CITIZENS STATE BANK	3RD QTR UNEMPLOYMENT	141.91
DD	DAVID L. ANDREWS	ROAD FOREMAN WAGES	3594.48
DD	LOUIS K. GIRODO	ROAD OVERSEER WAGES	4413.32
DD	MICHAEL C. MAXFIELD	ROAD OPERATOR WAGES	3467.81
6702	CITIZENS STATE BANK	FEDERAL TAXES WITHHELD	4231.06
6703	CITIZENS STATE BANK	STATE TAXES WITHHELD	654.00
6704	GREAT WEST LIFE	GROUP RETIREMENT	946.08
6705	SAN JUAN COUNTY	H S A SAVINGS	200.00
6706	ROCKY MOUNTAIN HEALTH	MEDICAL INSURANCE	2294.96
6707	KANSAS CITY LIFE	DENTAL & LIFE INSURANCE	244.30
6708	AMWINS GROUP BENEFITS	VISION INSURANCE	38.03
6709	AFLAC	INDIVIDUAL INSURANCE	62.01
6710	FOUR CORNERS WELDING	KOX-MAC	45.00
6711	JOHN DEERE FINANCIAL	BILL	270.00
6712	TOWN OF SILVERTON	W/S THRU 10-31-21	616.01
6713	SAN MIGUEL POWER	BILLS	226.70
6714	LAWSON PRODUCTS	SUPPLIES	305.88
6715	SILVERTON LP GAS	TANK FILL UP	511.98
6716	HONNEN EQUIPMENT	STROBE LIGHT	382.58
6717	ALSCO	BILL	103.50
6718	WAGNER EQUIPMENT	PARTS	2307.56
	TOTAL ROAD		25057.17

GENERAL 230930.81
ROAD 25057.17
TOTAL ALL FUNDS 255987.98

SCOTT L. FETCHENHIER, CHAIRMAN

ERNEST F. KUHLMAN, COMMISSIONER

AUSTIN LASHLEY, COMMISSIONER

LADONNA L. JARAMILLO, CLERK

SAN JUAN COUNTY BOARD OF COMMISSIONERS
REGULAR MEETING WEDNESDAY, OCTOBER 27, 2021
AT 6:30 P.M.

Call to Order: The regular meeting was called to order at 6:30 P.M. by Chairman Scott Fetchenhier. Present were Commissioners Ernest Kuhlman and Austin Lashley, and Administrator William Tookey. The general public attended via Zoom.

Commissioner Kuhlman moved to approve the minutes of September 22, 2021. Commissioner Lashley seconded the motion. The motion passed unanimously.

Commissioner Kuhlman moved to approve the minutes of October 13, 2021. Commissioner Lashley seconded the motion. The motion passed unanimously.

Acting Field Manager Jon Kiminski was present to discuss several items with the Commissioners including the proposed Minnie Gulch Single Track and BLM obtaining County Land Use Permits before starting reclamation projects.

Helen Katish, Senator Hickenlooper's staff manager for the southwest was present to hear what the Commissioner's concerns were and to report on what the Senator has been doing.

Klem and Lisa Branner were present representing the Silverton Single Track Society. They provided the Commissioners with an update on their progress and requested that the County provide cash or in-kind assistance for their grant applications.

Emergency Manager Jim Donovan and PIO DeAnne Gallegos were present to provide the Commissioners with a COVID update and to discuss best practices recommendations for indoor events. The criteria for indoor events will be recommended and not mandatory.

The Colorado Opioids Settlement MOU was presented to the Commissioners for their consideration. Commissioner Kuhlman moved to approve the MOU as presented. Commissioner Lashley seconded the motion. The motion passed unanimously.

A Liquor License renewal application for the Columbine Roadhouse LLC was presented to the Commissioners for their consideration. Commissioner Lashley moved to approve the liquor license application for the Columbine Roadhouse as submitted. Commissioner Kuhlman seconded the motion. The motion passed unanimously.

A 2021 Budget Work Session was scheduled for November 12, 2021.

The regular Commissioners meeting scheduled for November 10, 2021, was rescheduled for November 12, 2021.

Having no further business, the meeting was adjourned at 9:17 P.M.

Scott Fetchenhier, Chairman

Ladonna L. Jaramillo, County Clerk



Willy Tookey <admin@sanjuancolorado.us>

SJCPH sees spike in Covid cases - 10 positives in the last 7 days

1 message

SJC CO Office of Emergency Management <pio@sanjuancolorado.us>

Tue, Nov 9, 2021 at 12:55 PM

Reply-To: pio@sanjuancolorado.us

To: administrator@sanjuancolorado.us



November 9, 2021

SAN JUAN COUNTY PUBLIC HEALTH SEEING COVID-19 SPIKE WITH 10 POSITIVE CASES IN THE PAST 7 DAYS

THE SWISS CHEESE MODEL OF COVID-19 PREVENTION



Silverton, CO: COVID-19 cases are on the rise. In the State of Colorado, 1 in 48 persons is considered to be infectious. In the past 7 days, there have been 10 positive COVID-19 cases in San Juan County. The increase in cases can be attributed to people who have remained unvaccinated, indoor gatherings, and travel. The highest incident rate of COVID-19 during this pandemic has been during and after the holidays last December and January.

With the recent rise in cases, residents are encouraged to follow the best COVID-19 mitigation practices possible. It is recommended to receive the COVID-19 booster vaccine, stay home from work or social gatherings if feeling sick and wear a mask indoors in public spaces. The best defense is vaccination.

THE VACCINATION BUS IS COMING TO TOWN! CDPHE is partnering with SJCPH and Silverton Public Schools to bring the Colorado Vaccine Bus up to Silverton on **Tuesday, November 16th and Tuesday, December 7th from 1-6pm** in front of

SAN JUAN COUNTY PUBLIC HEALTH

COVID 19 VACCINATION

Where:
Old Miners Hospital
1315 Snowden St.
Silverton, CO

San Juan County Public Health, Silverton School and the Colorado Department of Public Health and Environment have teamed up to provide vaccination clinics the following days:

Wednesday, November 10, 2021
8am-4pm, Available: Moderna

Tuesday, November 16, 2021
1-6pm, Available: Pfizer ages 5 & up, Moderna, and Johnson & Johnson

Tuesday, December 7th, 2021
1-6pm, Available: Pfizer ages 9 & up, Moderna, and Johnson & Johnson

Please Call (970)887-0242 for more information.
No appointment necessary but registration is available: <https://silverton-1116-cdph-mv4.yourcolorado.net>

the Miner's Hospital. Available vaccines: Pfizer (ages 5 and up), J&J, and Moderna.

No appointment necessary but pre-registration is available at:

<https://silverton-1116-cdphe-mvu4.youcanbook.me/>

VACCINATION CLINIC THIS WEDNESDAY:

Moderna Booster Walk-In Clinics will be Wednesday, Nov 10th from 9am-4pm at 1315 Snowden BRING YOUR VACCINATION CARD. No appointment necessary.

Future COVID-19 Clinics schedule: November 16th and December 7th, 1-6pm.

YOU ARE ELIGIBLE for a booster 6 MONTHS AFTER FULL VACCINATION (or 2 months after the J&J)

- 18 years and older are eligible for a vaccine.
- Pfizer vaccine is available upon request by appointment.

Call SJCPH at 970 387-0242 with any questions or to make an appointment

COVID-19 BEST PRACTICES

SJCPH urges the public to take extra precautions during the Holiday season coming up:

- **Get vaccinated.** Children and adults aged 5 and up should get a COVID-19 vaccine.
- **Wear a mask.** Wear a cloth or surgical face mask over your mouth and nose when grocery shopping or in other public indoor settings, or when serving food.
- **Wash your hands** before eating or serving food.
- **Outdoors is safer than indoors.** Have your meal outside if weather permits or enjoy other outdoor activities.
- **Communicate** in advance with guests about your COVID-19 ground rules and the precautions you're taking. Cancel plans if you're sick and stay at home.
- **Safe travels.** If possible, delay travel if you are not vaccinated or feeling sick. If traveling with unvaccinated family members, avoid crowds, wear a mask, and get tested.

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Please direct all media inquiries to San Juan County Public Information Officer DeAnne Gallegos at (970) 403-9951 or pio@sanjuancolorado.us

To sign up for the updates from the Office of Emergency Management and San Juan County Public Health, email pio@sanjuancolorado.us to get on the email list. Make sure to sign up for emergency alerts through Nixle for San Juan County.



Department of Social Services
Phone 970-387-5631 * Fax 970-387-5326
Martha Johnson, Director
8/31/2021

Date 9/21/2021
Transmittal No. 8

Vendor	Date	Num	Amount
La Plata County	08/31/2021	11579	\$ 3,188.17
San Juan Cty	08/31/2021	11580	\$ 4,151.15
TOTAL			<u>\$ 7,339.32</u>

I, MARTHA JOHNSON, Director of Social Services of San Juan County of Colorado, hereby certify that the payments listed above are available for inspection and have been paid to the payees listed.


MARTHA JOHNSON

9-27-2021

I, Scott Fetchenhier, Chairman of the San Juan County Board of Commissioners, hereby certify that the payments as set forth above have this date been approved and warrants in payment thereof issued upon the Social Services Fund.

Scott Fetchenhier

**San Juan County Social Services
Profit & Loss Budget vs. Actual
January through December 2021**

	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	Jul 21	Aug 21	TOTAL	
									Jan - Dec 21	Budget
Income										
400.010 Property Tax Current	1,827.60	1,827.60	1,827.60	5,467.14	4,101.14	855.42	1,334.06	680.19	17,920.75	12,900.00
400.020 Specific Ownership Tax	105.58	105.58	105.58	220.20	409.47	168.24	0.00	0.00	1,114.65	850.00
400.030 Delinquent Property Tax	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	24.00
400.040 Penalties/Int on Tax	0.03	0.03	0.03	0.09	0.35	1.69	2.67	22.64	27.53	24.00
400.100 REVENUE-Administration	3,377.38	3,171.40	3,670.39	3,390.38	3,430.25	1,605.81	3,864.89	3,183.13	25,693.63	70,000.00
400.110 REVENUE-Adult Protectio	0.00	33.42	0.00	27.81	42.30	140.86	183.92	542.88	971.19	3,202.00
400.120 REVENUE-Child Care	5,975.17	267.90	162.34	269.69	261.26	8,481.19	145.21	578.02	16,140.78	8,390.00
400.130 REVENUE-Child Support	0.00	0.00	109.44	25.07	20.36	15.62	6.94	16.43	193.86	990.00
400.140 REVENUE-Child Welfare	850.52	379.41	309.11	286.65	425.17	2,309.42	7.41	339.17	4,906.86	23,506.00
400.145 REVENUE-CSGB Grant	0.00	539.37	0.00	0.00	0.00	0.00	0.00	0.00	539.37	1,000.00
400.150 REVENUE-Colorado Works	10,865.94	284.08	267.52	566.83	206.58	11,000.00	0.00	0.00	23,190.95	52,093.00
400.160 REVENUE-Core Services	2,000.00	2,000.00	2,000.00	1,612.55	1,612.55	3,079.30	2,000.00	2,000.00	16,304.40	23,254.00
400.180 REVENUE-EOC	0.00	200.00	0.00	0.00	0.00	0.00	50.00	0.00	250.00	0.00
400.190 REVENUE-Fraud Incentive	0.00	0.00	0.00	0.00	0.00	2,349.16	31.42	0.00	2,380.58	0.00
400.200 REVENUE-LEAP	122.47	186.34	76.36	65.06	0.00	0.00	0.00	0.00	432.23	1,500.00
400.210 REVENUE-OAP	77.24	73.10	158.62	104.00	81.81	143.74	82.72	148.47	869.70	1,700.00
400.220 REVENUE-Program Refunds	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	550.00
Total Income	25,201.93	9,048.23	8,688.99	12,035.47	10,591.24	30,150.45	7,709.24	7,510.93	110,936.48	199,983.00
Expense										
500.100 EXPENSE-Administration	4,824.23	5,280.49	5,576.62	5,223.39	5,691.37	5,054.23	6,361.30	5,188.27	43,199.90	82,000.00
500.110 EXPENSE-Adult Protectio	75.00	0.00	31.10	0.00	0.00	0.00	436.70	207.55	750.35	4,000.00
500.120 EXPENSE-Child Care	79.75	79.75	0.00	79.75	79.75	79.75	73.58	73.58	545.91	9,300.00
500.130 EXPENSE-Child Support	1.36	0.00	165.82	40.04	30.87	25.74	10.51	9.82	284.16	1,500.00
500.140 EXPENSE-Child Welfare	188.58	0.00	0.00	0.00	0.00	173.92	0.00	0.00	362.50	26,000.00
500.145 EXPENSE-CSGB Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000.00
500.150 EXPENSE-Colorado Works	16,727.72	482.72	486.30	378.80	355.75	19,452.02	223.99	140.75	38,248.05	58,000.00
500.150 EXPENSE-Core Services	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	3,849.12	2,000.00	2,000.00	17,849.12	24,000.00
500.200 EXPENSE-LEAP	122.50	166.34	78.37	65.07	0.00	0.00	0.00	0.00	432.28	1,500.00
500.210 EXPENSE-OAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,000.00
Total Expense	24,019.14	8,009.30	8,338.21	7,787.05	8,157.74	28,634.78	9,106.08	7,619.97	101,672.27	209,300.00
Net Ordinary Income	1,182.79	1,038.93	350.78	4,248.42	2,433.50	1,515.67	-1,396.84	-109.04	101,672.27	209,300.00
Net Income	1,182.79	1,038.93	350.78	4,248.42	2,433.50	1,515.67	-1,396.84	-109.04	9,264.21	-9,317.00

San Juan county
CDHS Allocation and Expenditures
For State Fiscal Year 2021
August 2021

Program	Allocation	Expenditures	Remaining	% of Fiscal	
				% Remaining	Year Remaining
APS Admin	2,315	909	1,407	61%	83%
APS Client	2,000	0	2,000	100%	83%
CDHS County Admin	81,954	3,605	78,349	96%	83%
Child Care	8,088	434	7,654	95%	8%
Child Welfare 100%	2,150	3	2,146	100%	83%
Child Welfare 80/20	25,666	2,936	22,730	89%	83%
Child Welfare PRTF	1,071	0	1,071	100%	83%
Colorado Works	44,697	736	43,961	98%	83%
CORE 100%	16,276	4,000	12,276	75%	83%
CORE 80/20	8,724	0	8,724	100%	83%
HCPF Enhanced	39,174	1,347	37,827	97%	83%
HCPF Regular	21,279	1,183	20,095	94%	8%
LEAP Outreach	737	615	122	17%	8%
SEAP	374	0	374	100%	8%
SNAP Incentive	97	97	0	0%	8%
Grand Total	254,601	15,865	238,736		



Department of Social Services
Phone 970-387-5631 * Fax 970-387-5326
Martha Johnson, Director
9/30/2021

Date 11/1/2021
Transmittal No. 9

Vendor	Date	Num	Amount
La Plata County	09/30/2021	11581	\$ 3,075.24
San Juan Cty	09/30/2021	11582	\$ 4,004.26
TOTAL			<u>\$ 7,079.50</u>

I, MARTHA JOHNSON, Director of Social Services of San Juan County of Colorado, hereby certify that the payments listed above are available for inspection and have been paid to the payees listed.

Martha Johnson
MARTHA JOHNSON

11-1-2021

I, Scott Fetchenhier, Chairman of the San Juan County Board of Commissioners, hereby certify that the payments as set forth above have this date been approved and warrants in payment thereof issued upon the Social Services Fund.

Scott Fetchenhier

**San Juan County Social Services
Profit & Loss Budget vs. Actual
January through December 2021**

	TOTAL											
	Jan 21	Feb 21	Mar 21	Apr 21	May 21	Jun 21	Jul 21	Aug 21	Sep 21	Jan - Dec 21	Budget	
Ordinary Income/Expense												
Income												
400.010 Property Tax Current	1,827.60	1,827.60	1,827.60	5,487.14	4,101.14	855.42	1,334.06	690.19	641.94	18,582.69	12,900.00	
400.020 Specific Ownership tax	105.58	105.58	105.58	220.20	409.47	188.24	0.00	0.00	11.85	1,126.50	850.00	
400.030 Delinquent Property Tax	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	24.00	
400.040 Penalties/Int on Tax	0.03	0.03	0.03	0.09	0.35	1.60	2.67	22.64	23.83	51.36	24.00	
400.100 REVENUE-Administration	3,377.38	3,171.40	3,670.39	3,390.38	3,430.25	1,605.81	3,864.59	3,183.13	1,921.01	27,614.64	70,000.00	
400.110 REVENUE-Adult Protectio	0.00	33.42	0.00	27.81	42.30	140.86	183.92	542.88	276.11	1,247.30	3,202.00	
400.120 REVENUE-Child Care	5,975.17	267.90	162.34	269.69	261.26	8,481.19	145.21	578.02	90.84	16,231.62	8,390.00	
400.130 REVENUE-Child Support	0.00	0.00	109.44	25.07	20.36	15.62	6.94	16.43	0.00	193.86	990.00	
400.140 REVENUE-Child Welfare	850.52	379.41	309.11	286.65	425.17	2,309.42	7.41	339.17	1,615.39	6,522.25	23,506.00	
400.145 REVENUE-CSGB Grant	0.00	539.37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	539.37	1,000.00	
400.150 REVENUE-Colorado Works	10,865.94	284.08	267.52	566.83	2,096.58	11,000.00	0.00	0.00	0.00	23,190.95	52,093.00	
400.160 REVENUE-Core Services	2,000.00	2,000.00	2,000.00	1,612.55	3,079.30	2,000.00	2,000.00	2,000.00	2,000.00	18,304.40	23,254.00	
400.180 REVENUE-EOC	0.00	200.00	0.00	0.00	0.00	0.00	50.00	0.00	0.00	250.00	0.00	
400.190 REVENUE-Fraud Incentive	0.00	0.00	0.00	0.00	0.00	2,349.16	31.42	66.85	93.90	2,541.33	0.00	
400.200 REVENUE-LEAP	122.47	166.34	78.36	65.06	0.00	0.00	0.00	0.00	0.00	432.23	1,500.00	
400.210 REVENUE-OAP	77.24	73.10	158.62	104.00	81.81	143.74	82.72	148.47	0.00	865.70	1,700.00	
400.220 REVENUE-Program Refunds	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	550.00	
Total Income	25,201.93	9,048.23	8,688.98	12,035.47	10,591.24	30,150.45	7,709.24	7,577.76	6,674.87	117,678.20	199,983.00	
Expense												
500.100 EXPENSE-Administration	4,824.23	5,280.49	5,576.62	5,223.39	5,691.37	5,054.23	6,361.30	5,188.27	5,317.13	48,517.03	82,000.00	
500.110 EXPENSE-Adult Protectio	75.00	0.00	31.10	0.00	0.00	0.00	436.70	207.55	238.20	988.55	4,000.00	
500.120 EXPENSE-Child Care	79.75	79.75	0.00	79.75	79.75	79.75	73.55	73.58	73.58	619.49	9,300.00	
500.130 EXPENSE-Child Support	1.36	0.00	165.82	40.04	30.87	25.74	10.51	9.82	1.38	285.54	1,500.00	
500.140 EXPENSE-Child Welfare	188.58	0.00	0.00	0.00	0.00	173.92	0.00	0.00	0.00	352.50	26,000.00	
500.145 EXPENSE-CSGB Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,000.00	
500.150 EXPENSE-Colorado Works	16,727.72	482.72	486.30	378.80	365.75	19,452.02	223.99	140.75	339.08	38,587.13	58,000.00	
500.160 EXPENSE-Core Services	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	3,849.12	2,000.00	2,000.00	2,000.00	19,849.12	24,000.00	
500.200 EXPENSE-LEAP	122.50	166.34	78.37	65.07	0.00	0.00	0.00	0.00	0.00	432.28	1,500.00	
500.210 EXPENSE-OAP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	21.75	21.75	2,000.00	
Total Expense	24,019.14	8,009.30	8,338.21	7,787.05	8,157.74	28,634.78	9,106.08	7,619.97	7,991.12	109,663.39	209,300.00	
Net Income	1,182.79	1,038.93	350.78	4,248.42	2,433.50	1,515.67	-1,396.84	-42.19	-1,316.25	8,014.81	-9,317.00	

San Juan County
CDHS Allocation and Expenditures report
For State Fiscal Year 2022
9/30/2021

FIPS 1400000111

Program	Allocation	Expenditures	Remaining	% Remaining	% of Fiscal Year
APS Admin	2,315	1,254	1,062	46%	75%
APS Client	2,000	0	2,000	100%	75%
CDHS County Admin	81,954	5,073	76,880	94%	75%
Child Care	8,088	716	7,372	91%	75%
Child Welfare 100%	2,150	9	2,141	100%	75%
Child Welfare 80/20	25,666	4,948	20,718	81%	75%
Child Welfare PRTF	1,071	0	1,071	100%	75%
Colorado Works	43,050	947	42,103	98%	75%
CORE 100%	16,276	6,000	10,276	63%	75%
CORE 80/20	8,724	0	8,724	100%	75%
HCPF Enhanced	39,174	1,474	37,700	96%	75%
HCPF Regular	21,279	1,786	19,492	92%	75%
LEAP Outreach	737	615	122	17%	75%
SEAP	374	0	374	100%	75%
SNAP Incentive	97	97	0	0%	75%
Grand Total	252,954	22,919	230,035		

RESOLUTION NO. 2021-08

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF SAN JUAN COUNTY, COLORADO, APPROVING AND ADOPTING THE SAN JUAN COUNTY EMERGENCY OPERATIONS PLAN

WHEREAS, the County established a “local disaster agency” with the formation of the San Juan County Office of Emergency Management on March 23, 2011;

WHEREAS, C.R.S. 24-33.5-707 (4) The minimum composition of a disaster agency is a director or coordinator appointed and governed by the chief executive officer or governing body of the appointing jurisdiction. The director or coordinator is responsible for the planning and coordination of the local disaster services.

WHEREAS, C.R.S. 24-33.5-707 (8) provides that the director must “prepare and keep current a local disaster emergency plan for its area”.

WHEREAS, the Board finds that the proper coordination and expeditious delivery of support and assistance during emergency and disaster events is necessary to preserve life, property and the environment;

WHEREAS, the Board desires to reaffirm San Juan County’s commitment to use the National Incident Management System;

WHEREAS, the San Juan County Office of Emergency Management has prepared the revised San Juan County Emergency Operations Plan and supporting documents (the “Plan”) attached hereto; and

WHEREAS, no plan can completely prevent death and destruction, the Board finds that the Plan comports with the requirements of state law and incorporates and coordinates the best possible approaches to the mitigation and response to disasters and emergencies described therein.

NOW THEREFORE, BE IT RESOLVED BY THE SAN JUAN COUNTY BOARD OF COUNTY COMMISSIONERS:

1. The Revised Plan attached hereto is hereby adopted as the San Juan County Emergency Operations Plan effective as of this date.
2. The Board directs the San Juan County Office of Emergency Management to distribute the Plan to those parties described in the Plan Distribution List. Such parties are hereby directed to accept the responsibilities as assigned and to conduct organizational planning and training as necessary to implement the Plan to the extent required. It is the responsibility of all agencies and departments with roles identified

in the Plan to advise the San Juan County Office of Emergency Management of any changes which might result in its improvement or increase its effectiveness.

3. The Board reaffirms the commitment to the National Incident Management System.
4. The Plan shall be an extension to the State of Colorado's Emergency Operations Plan and shall be reviewed and exercised periodically and revised as necessary to meet changing conditions.
5. The San Juan County Office of Emergency Management is authorized and responsible for direction and control of county resources as set forth in the Plan.

READ, PASSED AND ADOPTED this 12th day of November 2021 by the Board of Commissioners of San Juan County, Colorado.

Scott Fetchenhier, Chairman

Austin Lashley

Ernest F. Kuhlman

Attest:

Ladonna L. Jaramillo
Clerk and Recorder

Emergency Operations Plan

San Juan County, Colorado



Base Plan, October 2021

TABLE OF CONTENTS

Base Plan, October 2021	0
Record of Changes	3
Record of Distribution	4
Promulgation	5
Mission	11
Vision	11
Priorities	11
Principles	11
Purpose and Scope	12
Purpose	12
Scope	13
Approval and Implementation	13
Authorities and Foundational Documents	14
Situation Overview	15
Hazard Vulnerability Analysis	16
Planning Assumptions	21
Concept of Operations	22
Plan Activation	23
Incident Types	25
Disaster Declaration	26
Organization and Responsibilities	29
Multi Agency Group and Local Emergency Planning Committee (MAC/LEPC)	29
Organizational Structures	29
Direction, Control, and Coordination	31
Pre-Event	32
During An Emergency	32
Post Emergency	33
Roles and Responsibilities	33
The Board of County Commissioners	33

The Board of the Town of Silverton	33
The Office of Emergency Management	33
Chair of Board of County Commissioners	34
County Administrator	35
Finance Director	35
Human Resources Director	35
County Attorney	36
Sheriff	36
The County Road and Bridge Department	37
Town Administrator	37
Silverton Public Works Department	38
The County Clerk	38
The County Coroner	38
The County Assessor	39
GIS Department	39
Information Technology Department	40
The County Treasurer	40
Town/County Planner	40
Town/County Code Enforcement Officer	40
Silverton-San Juan Fire and Rescue Authority	40
Silverton Medical Rescue	41
San Juan County Search and Rescue	41
The Silverton School District Superintendent	41
San Juan County Public Health Department	42
County Social Services	42
Other Agencies and Partners	42
Emergency Support Functions	43
Information Collection, Analysis, and Dissemination	44
Analyze Information	44
Media Monitoring and Rumor Control	44
Dissemination	44
Internal Messaging	45
Public Messaging	45
Communications	45
Tactical communication	46
Strategic communication	46

Administration, Finance, and Logistics	46
Mutual Aid Agreements	46
Local Agreements	47
Plan Maintenance, Training and Exercises	47
PART II: Functional and Support Annexes	48
Functional Annex Plans	48
Support Annex Plans	49

Record of Changes

<u>Date</u>	<u>Author</u>	<u>Distribution</u>	<u>Remarks</u>
1/2013	Kristina Maxfield	Version 1.0	Plan creation
6/2015	Jim Donovan	Electronic-Shared Drive	Multiple revisions of content, name change and logo change.
6/2015	Jim Donovan	Electronic-Shared Drive	Multiple revisions
3/2017	Jim Donovan	Electronic-Shared Drive	Multiple revisions
6/2019	Jim Donovan	Electronic-Shared Drive	Total re-write and adoption by the County Commissioners. Version 5.0
12/2020	Jim Donovan	Version 2.0	Update for 2020
1/26/2021	Jim Donovan	v2.5	Update 2021
11/1/2021	Jim Donovan	Version 3	Updated to comply with DHSEM EOP Checklist. Added more elements of Town of Silverton involvement.

Record of Distribution

The record of distribution demonstrates that tasked individuals and organizations listed in this plan have acknowledged the receipt, review, and/or acceptance of the plan. A digital copy of the Base Plan is placed on the San Juan County website. Digital access is available at the San Juan County Courthouse, Silverton Town Hall and Silverton Public Library.

Name	Title	Agency	Delivery Date	Signed

Promulgation

RESOLUTION NO. 2021-02

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF SAN JUAN COUNTY, COLORADO, APPROVING AND ADOPTING THE SAN JUAN COUNTY EMERGENCY OPERATIONS PLAN

WHEREAS, the County established a “local disaster agency” with the formation of the San Juan County Office of Emergency Management on March 23, 2011:

WHEREAS, C.R.S. 24-33.5-707 (4) The minimum composition of a disaster agency is a director or coordinator appointed and governed by the chief executive officer or governing body of the appointing jurisdiction. The director or coordinator is responsible for the planning and coordination of the local disaster services.

WHEREAS, C.R.S. 24-33.5-707 (8) provides that the director must “prepare and keep current a local disaster emergency plan for its area”.

WHEREAS, the Board finds that the proper coordination and expeditious delivery of support and assistance during emergency and disaster events is necessary to preserve life, property and the environment:

WHEREAS, the Board desires to reaffirm San Juan County’s commitment to use the National Incident Management System:

WHEREAS, the San Juan County Office of Emergency Management has prepared the revised San Juan County Emergency Operations Plan and supporting documents (the “Plan”) attached hereto: and

WHEREAS, no plan can completely prevent death and destruction, the Board finds that the Plan comports with the requirements of state law and incorporates and coordinates the best possible approaches to the mitigation and response to disasters and emergencies described therein.

NOW THEREFORE, BE IT RESOLVED BY THE SAN JUAN COUNTY BOARD OF COUNTY COMMISSIONERS:

1. The Revised Plan attached hereto is hereby adopted as the San Juan County Emergency Operations Plan effective as of this date.
2. The Board directs the San Juan County Office of Emergency Management to distribute the Plan to those parties described in the Plan Distribution List. Such parties are hereby directed to accept the responsibilities as assigned and to conduct organizational planning and training as necessary to implement the Plan to the extent required. It is the responsibility of all agencies and departments with roles identified

in the Plan to advise the San Juan County Office of Emergency Management of any changes which might result in its improvement or increase its effectiveness.

3. The Board reaffirms the commitment to the National Incident Management System.
4. The Plan shall be an extension to the State of Colorado's Emergency Operations Plan and shall be reviewed and exercised periodically and revised as necessary to meet changing conditions.
5. The San Juan County Office of Emergency Management is authorized and responsible for direction and control of county resources as set forth in the Plan.

**APPROVED AND ADOPTED IN SILVERTON, SAN JUAN COUNTY, COLORADO
THIS 10th day of February, 2021**



Scott L. Fetchenhier, Chairman



Ernest Kuhlman



Austin Lashley

ATTEST:



Ladonna Jaramillo
Clerk and Recorder

**INTERGOVERNMENTAL AGREEMENT FOR THE REAFFIRMATION OF THE
UNIFIED EMERGENCY MANAGEMENT BETWEEN SAN JUAN COUNTY AND THE
TOWN OF SILVERTON**

THIS AGREEMENT is made and entered into this ¹¹13th day of SEPTEMBER, 2021, by and between San Juan County, a political subdivision of the State of Colorado (hereinafter called the "County") and the Town of Silverton, a municipal corporation of the State of Colorado, (hereinafter called the "Town").

WHEREAS, the parties are empowered to enter into this agreement pursuant to C.R.S. § 29-1-203; and

WHEREAS, the County established a "local disaster agency" with the formation of the San Juan County Office of Emergency Management on March 23, 2011; and

WHEREAS, the Town of Silverton and San Juan County entered into an Intergovernmental Agreement to manage local disasters through a unified local emergency management organization on March 23, 2011; and

WHEREAS, pursuant to C.R.S. § 24-33.5-707(4), the minimum composition of a disaster agency is a director or coordinator appointed and governed by the chief executive officer or governing body of the appointing jurisdiction and the director or coordinator is responsible for the planning and coordination of the local disaster services; and

WHEREAS, C.R.S. § 24-33.5-707(8) provides that the director must "prepare and keep current a local disaster emergency plan for its area"; and

WHEREAS, this agreement reaffirms the commitment to utilize the San Juan County Office of Emergency Management and the San Juan County Emergency Operations Plan to manage a human or natural disaster that impacts the Town and County; and

WHEREAS, the parties find that the proper coordination and expeditious delivery of support and assistance during emergency and disaster events is necessary to preserve life, property, and the environment; and

WHEREAS, the Town desires to reaffirm the commitment to use the National Incident Management System for all resources under its jurisdiction and work in close partnership with the County; and

WHEREAS, the County has the capability to manage a unified emergency management organization; and

WHEREAS, the Town has representation in the stakeholder group known as the Local Emergency Planning Committee and Multi Agency Coordination Committee managed by the San Juan County Office of Emergency Management; and

WHEREAS, the San Juan County Office of Emergency Management has prepared the revised San Juan County Emergency Operations Plan and supporting documents (the "Plan") attached hereto and incorporated herein by reference; and

WHEREAS, no plan can completely prevent death and destruction in the event of a human or natural disaster, the Board finds that the Plan comports with the requirements of federal and state law and incorporates and coordinates the best possible approaches to the mitigation and response to disasters and emergencies described therein.

NOW THEREFORE, BE IT RESOLVED BY THE SILVERTON TOWN BOARD:

1. The Office of Emergency Management will provide the following services:
 - a. Provide technical assistance to the Town staff and elected officials in the management of a disaster.
 - b. Include Town staff in incident operations and the Plan.
 - c. Train Town staff on the Plan and on the implementation of the National Incident Management System (NIMS).
2. The Revised Plan attached hereto is hereby adopted as the San Juan County Emergency Operations Plan effective as of this date.
3. The County and Town agree to utilize one emergency manager for the purpose of preparing plans for the preservation and safety of life and property and making provisions for the execution of these plans in the event of a human caused or natural disaster within the County or Town.
4. The Town will provide an updated resource list of equipment that may be used in a disaster.
5. The Plan shall be an extension to the State of Colorado's Emergency Operations Plan and shall be reviewed and exercised periodically and revised as necessary to meet changing conditions.
6. The San Juan County Office of Emergency Management is authorized and responsible for direction and control of Town and County resources as set forth in the Plan.

It is hereby mutually agreed:

1. The San Juan County Office of Emergency Management will include representation of all signatory parties.
2. The San Juan County Office of Emergency Management shall be comprised of a County Emergency Manager appointed by the San Juan County Board of County Commissioners.
3. The term of this agreement shall run from the date of mutual execution and shall automatically renew on an annual basis as needed to further the mutual objectives of the parties expressed herein, unless terminated by either party. The parties agree and acknowledge that this Agreement does not constitute a multiple fiscal year debt or

financial obligation of the Town pursuant to Section 20(4)(b) of Article X of the Constitution of Colorado.

4. In the event of major revisions or changes to the plan or a change in personnel the agreement may be revised and updated.
5. The parties may terminate this agreement with ten (10) days written notice at any time without penalties or further obligations.

APPROVED AND ADOPTED IN SILVERTON, SAN JUAN COUNTY,
COLORADO THIS 13th day of September, 2021

**BOARD OF COUNTY COMMISSIONERS
OF SAN JUAN COUNTY, COLORADO**


ATTESTED



Clerk to the Board


Scott Fetchenier, Chairman

**TOWN OF SILVERTON
a municipal corporation of the State of COLORADO**

ATTESTED


Town Clerk


Shane Fuhrman, Town Mayor

APPROVED AS TO FORM:

Town of Silverton, Attorney:

/s/ Lane P. Thomasson #49094
Lane P. Thomasson
Associate Attorney
Hockersmith & Whitmore, LLC

“Everyone has a plan until they get punched in the mouth”

-Mike Tyson

Mission

“The Mission of the San Juan County Office of Emergency Management is to serve the citizens of San Juan County by building a more resilient community through cooperation and competence in response to disasters. The Office takes a “Whole Community Approach” by engaging all elements of the community in San Juan County. ”

Vision

“Building a ready, responsive, and resilient San Juan County when encountering disasters.”

Priorities

In the event of a disaster, these are our priorities:

1. Life, Safety, Health
2. Property Conservation
3. Restoration of Essential Government Services
4. Restoration of Essential Utilities
5. Environmental Protection
6. Communication and Coordination among stakeholders in the San Juan County community

Principles

- **A Whole Community Approach:** Take into account all hazards, all phases, all stakeholders and all impacts relevant to disasters.
- **Proactive:** Learn from the past to prevent future disasters and take preparatory measures to build a disaster resistant and resilient community.
- **Risk Management:** Use sound risk management principles (hazard identification, risk analysis, and consequence analysis) in assigning priorities and resources.
- **Integrated:** Ensure unity of effort among all levels of government and all elements of the community.
- **Collaborative:** Create and sustain broad and sincere relationships among individuals and organizations to encourage trust, advocate a team atmosphere, build consensus, and facilitate communication.
- **Coordinated:** Synchronize the activities of all relevant stakeholders to achieve a common purpose.
- **Flexible:** use creative and innovative approaches in solving disaster challenges.
- **Professional:** Value a science and knowledge-based approach based on education, training, experience, ethical practice, public stewardship, sound fiscal management and continuous improvement.

Purpose and Scope

Purpose

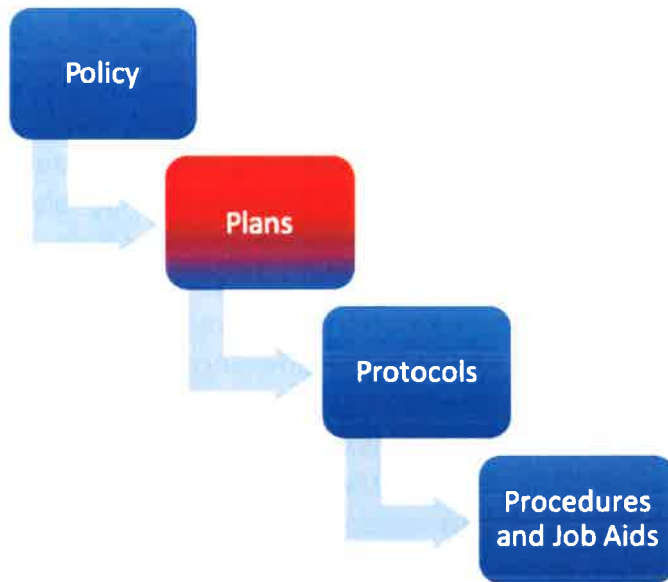
The San Juan County Emergency Operations Plan (EOP) is designed to reduce the risk of disasters by making San Juan County safer and more resilient for our citizens, visitors, county staff and emergency services personnel. This is accomplished by developing a plan which provides a flexible blueprint for the overall coordination of major emergencies and disasters. This EOP unifies County and Town departments and community partners in a common goal to mitigate against, prepare for, respond to, and recover from the threats and hazards that pose a risk to San Juan County. This includes incorporated areas of San Juan County, which have agreements with and/or rely on San Juan County for the provision of emergency management assistance. As with all plans of this type, this emergency plan is a tool, and should be used as a guide. It is not possible to cover every possible situation that may arise. It is not the purpose of this plan to replace or countermand existing policies and procedures of emergency service agencies, other governmental entities or state or federal laws.

Policies are set by the San Juan County Commissioners, plans are the implementation of the policy and protocols or guidelines are implemented at the agency level (Figure 1.0). This EOP is intended to provide a broad framework for all entities involved in disaster response and preparedness in San Juan County. This plan does not dictate tactical or operational activities of departments or agencies responding to an incident, as those activities will be directed by the agency having authority. Each jurisdiction and public safety agency within San Juan County is expected to understand this plan and how it aligns with their guidelines and protocols. It is the responsibility of San Juan County and its partner agencies/entities to ensure that their respective emergency plans are compatible with and do not contradict each other. This EOP and the program of the Office of Emergency Management aligns with the Colorado Disaster Emergency Act. All jurisdictions, organizations, agencies and special districts in San Juan County are encouraged to develop and maintain a specific Continuity of Operations Plans (COOP) as defined in the National Incident Management System (NIMS) and the National Response Framework (NRF).

The Emergency Operations Plan is broken into 2 sections for readability.

1. The "Base Plan" covers the essentials of the EOP. The base plan is essential reading for policy makers.
2. The Functional and Supporting Annexes cover specific plans and elements and can be considered stand-alone plans. The annexes address more agency specific operational concepts.

Figure 1.0 The Emergency Operations Plan in relation to policies, protocols and job aids.



Scope

1. The San Juan County EOP is part of a larger system of connected plans at the local, state and federal levels. They are founded upon the National Response Framework (NRF), National Disaster Recovery Framework (NDRF), and the principles of the National Incident Management System (NIMS). The interrelated nature of the plans and incident management are designed to allow maximum coordination and cooperation between responders from all levels of government.
2. San Juan County shall cooperate with municipalities situated within its borders. This plan is applicable to all of San Juan County, but it does not supersede or replace Town or agency specific emergency operations or recovery plans.
3. This plan covers San Juan County and the Town of Silverton.
4. San Juan County applies the “Whole Community” approach to emergency management. This includes: understanding and meeting the actual needs of the whole community; engaging and empowering all parts of the community; and strengthening what works well in the community on a daily basis.

Approval and Implementation

This document shall be known as the San Juan County Emergency Operations Plan. The San Juan County Emergency Operations Plan was established, adopted and signed by the Board of County Commissioners via Resolution in 2011. An Intergovernmental Agreement was signed by the Town of Silverton and San Juan County in 2011 and updated in 2021. The agreement creates a unified approach to managing disasters between the Town and County governments. All San Juan County departments and offices as well as Town and

County personnel are directed to accept their respective responsibilities and roles in coordinating preparedness, mitigation, response and recovery activities prior to and during emergencies as outlined in this plan. This includes the organizational planning and training necessary to implement the plan when required.

Nothing in this plan is intended to interfere with the delivery of a departments' primary services, although during an emergency, resources may be temporarily redirected in order to effectively address the emergency. As necessary, a local disaster declaration will be issued to address those issues. This Emergency Operations Plan will be updated regularly, to ensure that it remains an effective and accurate tool for managing emergencies. Updates may be conducted to the plan as necessary and after significant incidents with improvements captured in After Action Reports and debriefs. The updates are considered policy implementations only after approval by the Board of County Commissioners. Updates are conducted by the Emergency Manager or designee.

Authorities and Foundational Documents

The San Juan County EOP recognizes and incorporates the various jurisdictional and functional authorities of local agencies, private-sector organizations and non-governmental organizations. This plan is applicable to all agencies and organizations that may be requested to provide assistance or conduct operations in the context of actual or potential incidents within the county. This plan addresses the full spectrum of activities related to incident management. The San Juan County EOP focuses on those activities that are directly related to an evolving incident or potential incident. Relevant authorities and foundational documents are listed below, ranging from the federal to the local level.

- [Robert T. Stafford Disaster Relief and Emergency Assistance Act \(Public Law 93-288, as amended, 42 U.S.C. 5121-5207\)](#)
- [Title 44 of the Code of Federal Regulations, Emergency Management and Assistance](#)
- [Homeland Security Act \(Public Law 107-296, as amended, 6 U.S.C. §§ 101 et seq.\)](#)
- [Homeland Security Presidential Directive 5, 2003](#)
- [Post-Katrina Emergency Management Reform Act of 2006 \(Public Law 109-295\), October 4, 2006](#)
- [National Response Framework, October, 2019](#)
- [National Disaster Recovery Framework, June 2016](#)
- [National Incident Management System, 3rd Edition October 2017](#)
- [Comprehensive Preparedness Guide 101-Developing and Maintaining Emergency Operations Plans version 3.0 2021](#)
- [Presidential Policy Directive 8: National Preparedness, March 2011](#)
- [National Preparedness Goal 2nd Edition, September 2015](#)
- [FEMA Incident Management Handbook \(FEMA B-761\) 2017](#)

- [The Plain Writing Act of 2010](#)
- [Emergency Planning and Community Right-to-Know Act \(EPCRA\)](#) of 1986
- [The Americans with Disabilities Act](#) of 1990
- [The Pets Evacuation and Transportation Standards Act](#) of 2006
- [Colorado Revised Statutes, Colorado Disaster Emergency Act, part 7. CRS 24-33.5-701 \(amended 2018\).](#)
- [State of Colorado Emergency Operations Plan](#) 2019
- [Resolution 2021-02](#). A Resolution of the Board Of County Commissioners, San Juan County Colorado Approving and Adopting the San Juan County Emergency Operations Plan and Local Emergency Management Resolution.
- [The Public Health Emergency Operations Plan 2020](#) establishes the framework and authority for public health emergencies by San Juan County Public Health. The Director of Public Health has statutory authority to act upon public health disasters such as pandemics.
- 2021 Intergovernmental Agreement between the Town of Silverton and San Juan County, authorizing the Office of Emergency Management to manage all disasters impacting jurisdictions in San Juan County.

Situation Overview

The San Juan County Emergency Operations Plan covers emergency and disaster response for the citizens and government of San Juan County. San Juan County is one of the 64 counties of the State of Colorado. As of the 2010 census, the population was 699, making it the least populous county in Colorado. With a mean elevation of 11,240 feet, San Juan County is the highest county by elevation in the United States. The County has a total area of 388 square miles which covers mountains and valleys. It is the fifth smallest county in Colorado by area. The County is located in the heart of the San Juan Mountains of Colorado. The Animas River, South Mineral Creek and Cement Creek are the three principal waterways in the County. The Plan covers the Town Of Silverton through an Intergovernmental Agreement.

Figure 2.0. The geographic location of San Juan County within the State of Colorado.



Hazard Vulnerability Analysis

San Juan County is vulnerable to and may be impacted by a variety of hazards and events with implications for disaster management, public health and environmental emergencies. Such emergencies or events could occur at any time and may include:

- Natural and manmade disasters as well as public health and medical emergencies;
- Terrorist threats or incidents using chemical, biological, nuclear/radiological, or large explosive devices;
- Infectious disease outbreaks and pandemics;
- Other circumstances that create actual or potential emergencies, natural disasters, public health or environmental emergencies.

The San Juan County Office of Emergency Management uses four sources for the analysis of hazards that can impact the county.

1. A comprehensive Regional Hazard Vulnerability Analysis (HVA) was conducted in November 2018 to identify and prioritize the likely risks for the Southwest region of Colorado by the Southwest Health Care Coalition (SWHCC). The analysis took into account that each community is unique and may have specific population elements, geography, and other needs to consider. These will often overlap with the hazards confronted by the Coalition member organizations and are identified using historical and current data from

multiple sources. The HVA process is iterative and is reviewed on an annual basis or after major incidents. Regional impacts can have a significant impact on San Juan County.

2. An Annual Threats and Hazards Survey is conducted by the Local Emergency Planning Committee that is available as a separate Annex.

3. A regional Threats and Hazards Analysis (THIRA) that covers Southwest Colorado and is conducted by the Southwest Region All Hazards Committee. This is treated as an Annex.

4. A historical analysis of disasters that have impacted San Juan County and are addressed as an Annex.

Table 1.0: Hazards and Impacts to Regional Capabilities as a Hazards and Vulnerability Analysis (HVA) conducted in 2018.

Hazard	Impact to Regional Capabilities
<p>Critical Personnel Shortage - Our county has limited routes and small roads. Any incident impacting one of the primary routes will impact personnel's ability to respond.</p>	<ol style="list-style-type: none"> 1. Ability to serve the general public and the access and functional needs population 2. Lack of personnel to staff ESF and IMT positions 3. Lack of response personnel 4. Ability to effectively coordinate throughout the Southwest Region 5. Internal and external communications 6. Transportation
<p>Cyber Attack - Almost all internet traffic is dedicated to one fiber line into our counties.</p>	<ol style="list-style-type: none"> 1. Internal and external communications 2. Information sharing 3. Emergency Communications
<p>Severe Weather and Natural Hazards - San Juan County is at risk from severe snowstorms and blizzards, intense cold, high winds, and heavy rain, rockfall, flooding, mine spills and avalanches.</p>	<ol style="list-style-type: none"> 1. Ability to serve the general public and the access and functional needs population 2. Staffing shortage 3. Internal and external communications 4. Information sharing 5. Situational awareness 6. Transportation and response times 7. Supply shortage 8. Sheltering capabilities

<p>Communication Failure - Our mountain top antennas and broadcast systems are physically at risk from fires, heavy snow and lightning. Our network is at risk from numerous single points of failure from a multitude of threats.</p>	<ol style="list-style-type: none"> 1. Ability to serve the general public and the access and functional needs population 2. Internal and external communications 3. Information sharing 4. Situational awareness 5. Transportation and response times 6. Public information warning platforms 7. Transportation
<p>Power Utility Outages - Our region depends on a power supply that travels great distances to reach this area and is primarily fed by a single line. If the primary line is damaged, it could take days or weeks for power to be restored.</p>	<ol style="list-style-type: none"> 1. Ability to serve the general public and the access and functional needs population 2. Internal and external communications 3. Information sharing 4. Situational awareness 5. Transportation and response times 6. Public information warning platforms

Table 2.0 Detailed Hazard Analysis

Hazard/Threat	Description/Frequency	Impact on Life/Property
<p>1. Flood</p>	<p>The Animas River and Cement Creek both flow south through Silverton and across open space beyond the town limits. Flooding has occurred both in the spring from snowmelt runoff and in the fall from severe rainstorms.</p>	<p>Buildings are located in the Animas floodplain; they have been and may again be impacted by high water. Tourists, campers, and others using the backcountry areas are at risk from flash flooding. The Animas River is also a highly utilized recreational waterway, rafters and kayakers are at risk during high water times.</p>
<p>2. Severe Winter Storm</p>	<p>A severe winter storm (one with heavy snowfall and wind sufficient to cause white-out conditions with blowing and drifting snow) is a regular occurrence.</p>	<p>Motorists on Highway 550 are in danger of becoming stranded or driving off the roadway. CDOT has the primary responsibility for the safety of motorists and will verify that there are no motorists on the highway before they close the road. Silverton residents are in no immediate danger from a severe winter storm but a prolonged storm would disrupt the normal food and</p>

		fuel supplies from arriving in town. Any person using the backcountry is in danger.
3. Avalanche	Danger from avalanches is increasing due to the increase in use of backcountry areas during the winter/spring months. Avalanches and/or heavy snow may close roads cutting off ingress and egress to the town of Silverton for extended periods of time.	Loss of life from avalanches is increasing throughout the state each year due to increased use of backcountry areas. Zoning to prevent development in avalanche zones is protecting lives and property. People may become trapped on roadways by avalanches or deep snow. Loss of electricity and/or communications for extended periods of time can occur after avalanches caused by a severe winter storm.

4. Mass Transportation Accident		
a. Roadways	The county is highly dependent on HWY 550 and the 4x4 roads that move well over 300,000 motorized vehicles over these roads during the summer months, and this county is seeing a rise every year in motorized traffic due to the increase in tourism. During the winter months HWY 550 is the only ingress and egress for the Town of Silverton. Should HWY 550 be closed due to a transportation accident movement of traffic and the ability to get emergency vehicles in and out of Silverton could become compromised.	A mass casualty accident would pose a heavy burden to the local response facilities and have a devastating impact on life and safety issues. There is no doctor/hospital in Silverton and only a small number of EMT's and two ambulances. Any accident involving multiple casualties may require mutual aid from surrounding communities.
b. Rail Road	The Durango & Silverton Narrow Gauge Railroad (DSNGRR) is a world renowned attraction traveling from downtown Durango to downtown Silverton. Depending on the time of year, there may be 1-4 trains daily.	Each train can have 300+ passengers aboard. The train travels at a very low speed, but a major derailment could have a large impact on life and safety, particularly in the remote areas of the route. The route is 45.4 miles long, 27.6 miles of the route are

		located in the very remote Animas River Canyon and 22.5 miles of the railway is located in San Juan County. Access to an accident in San Juan County would be complicated by the fact that the response would need to be by rail or aircraft, and the same would hold true for the evacuation of train passengers. The train has the potential for starting fires during dry conditions that can threaten private property.
5. Hazardous Materials	CDOT explosive storage area, Silverton LP Gas bulk propane plant, Silverton Mountain explosive storage area, and possible new mining operations	
a. Fixed Facility Storage of Hazardous Materials		
b. Hazardous Material Transportation Accidents	Although there is no designated HAZMAT route through the county, flammables, pesticides, explosives and many other hazardous substances have been transported over county roads and HWY 550 on their way to destinations in San Juan County or other delivery points. The steep winding roads compound the possibility of an accident on any of these roadways.	Any spill on a county road or HWY 550 would have severe consequences in either loss of life and/or river contamination. The water ways being Cement Creek, The Animas River or South Mineral Creek.
6. Drought	Water is vital to the county; Silverton's water supply is from the tributaries to the Animas River.	Drought would have impact on life as well as significantly increase the likelihood of wildfire danger.
7. Wildfire	Wildfires are a yearly occurrence; they may be started by natural causes such as lightning or by careless use of fire by man.	There is danger to life and property throughout the county when a fire breaks out due to the remoteness of the area.
8. Earthquake	Little risk. San Juan County is not in an earthquake prone area.	An earth quake could trigger a landslide or avalanche and could cause rocks or snow to fall. Road, electric power lines, and communication abilities may be damaged or destroyed.

9. Landslide / Mudflow / Falling Rocks	Mudslides may occur on the 20 – 60 % slopes. Road/railroad closure is rare but occasionally happens. Falling rocks are a constant hazard due to the steep slopes.	Impact tends to be isolated in regard to loss of life, occurring mostly with climbers. Rocks falls cause road damage and occasionally cause injury/death when they impact automobiles.
10. Attack, Other Than Nuclear (Chemical, Biological, Conventional, Terrorist)	Terrorist attack is considered unlikely in this county, but civil disturbance by activist groups is on the rise in the area and any large gathering of people presents a potential target. The seasonal train also presents a nationally recognized and high visibility target.	None to date.
11. Nuclear Attack	This county is low risk for nuclear attack. Additionally, the distance of the county from high risk target areas, and prevailing wind patterns make it low risk for the effects of radioactive fallout.	Fallout effects would be minimal on people, livestock and agriculture. However, the county must plan to be a reception area in the event of evacuation from higher risk counties.

Planning Assumptions

1. An emergency or disaster can occur at any time and any location in San Juan County. It may create significant degrees of human suffering, property damage and economic hardship to individuals, governments, the environment, and the business community.
2. The premise of the National Response Framework (NRF), National Disaster Recovery Framework (NDRF), National Incident Management System (NIMS), the Incident Command System (ICS) and the San Juan County EOP is that all levels of government share responsibility for working together in preparing for, responding to and recovering from the effects of an emergency or disaster. Partnerships also include non-profit organizations and the private sector.
3. Incidents are typically managed at the local government level. State and federal support may not arrive until after 24 hours or more.
4. When threatened by any hazard, citizens expect elected and appointed officials to take immediate action to help them resolve the problem. Citizens expect the government to marshal its resources, channel the efforts of the whole community including voluntary organizations and the private sector and, if necessary, solicit assistance from outside the jurisdiction.

5. The greater the complexity, impact, and geographic scope of a disaster or emergency, the more multi-agency coordination may be required.
6. Depending on various factors, including the scope and magnitude of the incident, San Juan County may not be able to meet all of the responsibilities indicated in this plan.
7. Participating agencies, county departments will respond to an incident to the extent of available resources. Once these resources have been exhausted, mutual aid may be requested. If these efforts are determined to be insufficient, requests may be made from the county to the region and to the state; and the state to the federal government.
8. When requested, the state and federal government may provide emergency assistance to San Juan County in accordance with NIMS, NRF, NDRF, and the Stafford Act.
9. The principles found in NIMS/ICS will be utilized in the implementation of this plan.

Concept of Operations

San Juan County is responsible for emergency response operations in the entirety of the county. The San Juan County Emergency Operations Plan was developed using the “Whole Community” concept of community preparedness planning. San Juan County supports emergency response operations, and coordinates with the Town of Silverton, the only municipality in the County. In the event of an emergency, County and Town resources may be redirected to manage the situation. County and Town staff will need to adjust to an emergency mindset and operate under different organizational conditions.

San Juan County has adopted the National Incident Management System (NIMS) to manage emergencies, which includes:

1. The Incident Command System (ICS) is implemented for managing all incidents.
 - a. The Multi-Agency Coordination (MAC) System to support complex incidents.
 - b. The Joint Information System (JIS) to coordinate incident information.
 - c. Incidents will be managed using the ICS structure, utilizing either a single Incident Commander or a Unified Command, depending on the scope and type of incident.
 - d. The Emergency Support Functions (ESF) model provides a framework for this plan. See the NIMS/ICS Annex for further details on the organizational models that will be implemented in the event of an emergency.
 - e. Every County and Town department or office may be required to assist in supporting an emergency. If a department does not have a specific response role in a given emergency, that department may still be relied upon to fill support roles.

- f. Each County and Town Department and Office is responsible for ensuring that staff have been trained to the appropriate level of incident command and incident management.
 - g. All County and Town staff are expected to have been oriented and trained on roles and responsibilities in their departmental Continuity of Operations Plans (COOP) and departmental emergency procedures.
 - h. For disasters impacting the county, a formal declaration of a disaster by the San Juan County Board of Commissioners may be required as a precondition of some form of State or Federal assistance or to expedite State assistance.
2. Upon notification of a disaster, the Emergency Manager, Chairperson, Board of San Juan County Commissioners, or the next senior member of the board, or a pre-authorized representative will activate the EOP and declare a specific emergency response phase of operations to be in effect. Those persons may also activate the Emergency Operations Center (EOC) and take other actions as appropriate.
3. San Juan County's emergency management program covers four mission areas:
 - a. **Protection:** The capabilities necessary to secure the county against acts of terrorism and manmade or natural disasters.
 - b. **Mitigation:** The capabilities necessary to reduce the loss of life and property by lessening the impact of disasters.
 - c. **Response:** The capabilities necessary to save lives, protect property and the environment, and meet basic human needs after an incident has occurred.
 - d. **Recovery:** The capabilities necessary to assist communities affected by an incident to recover effectively.

Plan Activation

Activation of the EOP is dependent on an occurrence or threat of a Level 2 emergency listed in Table 2.0. The Emergency Activation Level indicates the operational tempo of the County emergency management system. Emergency activation of a Level 2 or 1 initiates the activation of the Emergency Operations Plan, the activation of the EOC or the implementation of an Incident Management Team (IMT).

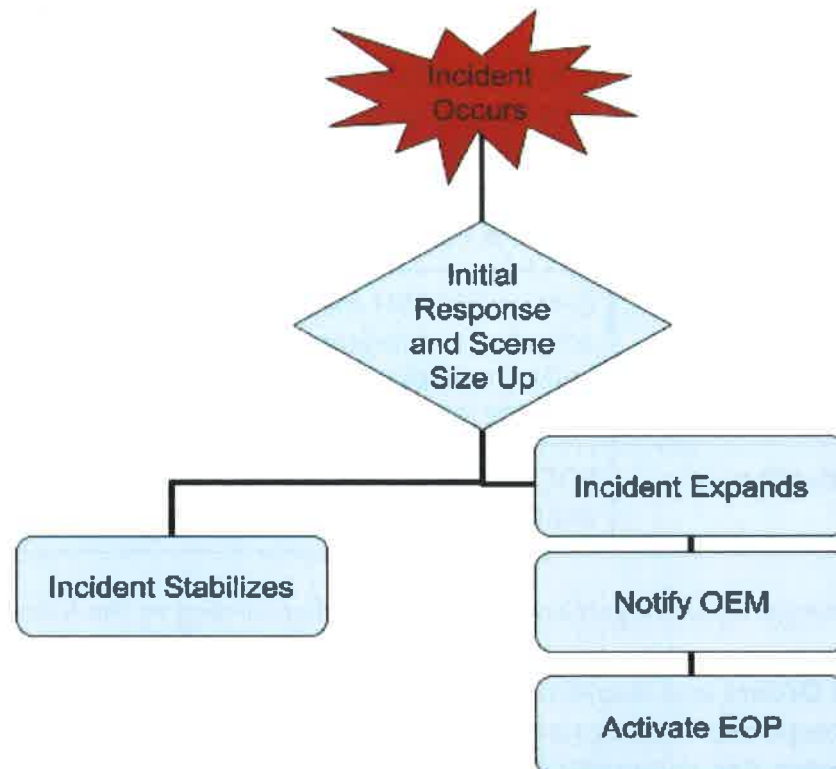
Table 2.0 County emergency system activation level.

Level	Activation Level	Description
3	Normal Operations/ Steady-State	Activities that are normal for the system, when no major incident or specific risk or hazard has been identified or are underway. This includes routine watch, warning, readiness and planning activities.
2	Enhanced Steady State/ Partial Activation	Certain EOC/IMT members and organizations are activated to monitor a credible threat, risk or hazard and/or to support the response to a new and potentially evolving incident.
1	Full Activation	EOC/IMT team is activated, including personnel from all assisting agencies for a major incident or credible threat.

The Office of Emergency Management will be notified according to the following process:

1. **Incident Occurs** and dispatch is notified.
2. **Initial Response:** Appropriate response emergency resources mobilize (e.g., law enforcement, fire, sar, public health, public works).
3. **Complexity Assessment:** The on scene incident command will make an assessment on the complexity of the incident and contact the Emergency Manager if the incident is expanding beyond local resource capabilities. If the incident is expanding, the Emergency Manager conducts a reassessment of the incident complexity assessment.
4. **Activation:** If an incident is expanding from a Type 4 to a Type 3 then the EOP and Functional annexes are activated in accordance with their plans. A team and an Incident Action Plan (IAP) or elements of an IAP may be assembled or requested.

Figure 3.0 The EOP activation process.



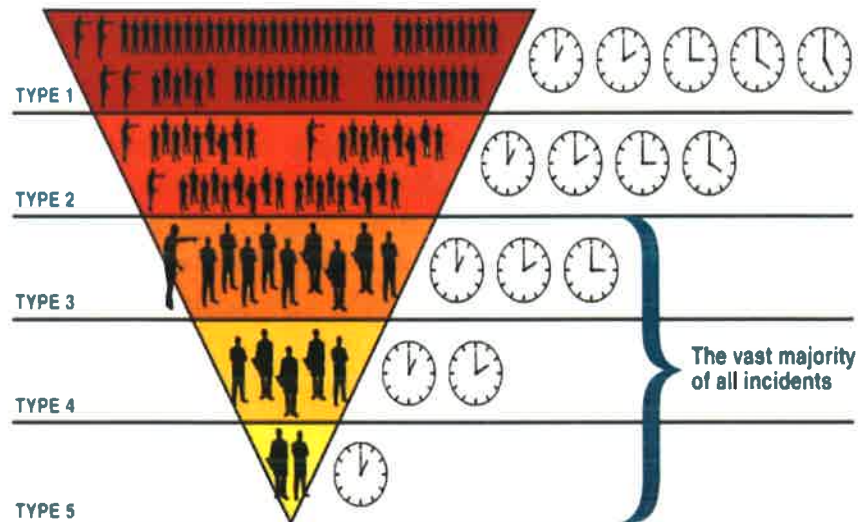
Incident Types

NIMS, ICS, and the NRF describe emergency incident complexity on a spectrum of Type 5 to Type 1 with Type 1 being the most complex. Incident typing enables emergency management personnel to organize an appropriate response by matching resources and capabilities to the complexity of the incident (i.e., Type 1 IMT for a Type 1 incident). San Juan County has been impacted by all incident types.

- Type 1- Most complex, requiring national resources for safe and effective management and operation. A Type 1 response may continue for many weeks or months.
- Type 2 - Incident extends beyond the capabilities for local control and is expected to go into multiple operational periods. Often requires the activation of response resources from outside the local area. The incident is occurring across jurisdictions and requires significant resources.
- Type 3 - Incident needs exceed onsite capabilities and additional resources from the local area may be brought in to support the response. The response will last longer than one or two operational periods or 2 to 3 days. Multiple agencies and stakeholders are involved.
- Type 4 - Minor incident that can usually be resolved within a day with onsite resources and support from other personnel. More than 1 agency responds.

- Type 5 – Small incident that can usually be resolved within a few hours with onsite resources. A single agency responds.

Figure 4.0 A visual depiction of the Incident Types, displaying the amount of personnel and time per type.



Disaster Declaration

Upon activation of the Emergency Operations Plan, the Emergency Manager shall communicate with the County Administrator on declaring a disaster. The Town of Silverton Administrator will also be briefed on the situation. The main purpose of declaring a disaster is to request resources beyond the capability of San Juan County. A disaster declaration is a formal policy process. By doing so, the County gains access to policies, procedures, and agreements that are not necessarily available on a day-to-day basis. If a disaster is occurring, the County Administrator, Emergency Manager, County Attorney and the Board of County Commissioners and the Town Board of Silverton must convene a special meeting and determine if the Disaster Declaration is warranted. The County Sheriff, subject matter experts and information from situation reports may help in the decision.

The Colorado Disaster Emergency Act (C.R.S. 24-33.5-701) provides the legal and procedural framework for preventing, preparing, mitigating, responding, and recovering from disasters in the state of Colorado.

1. The principal executive officer of a political subdivision has the sole authority to declare a local disaster. It shall not be continued or renewed for a period in excess of seven days, except by or with consent of the governing board of the political subdivision. This action will be conducted by the County Administrator and Town Administrator.

2. A disaster declaration shall activate the response and recovery aspects of any and all applicable local emergency plans and to authorize the furnishing of aid and assistance under such plans.
3. A disaster declaration shall be given prompt and general publicity, and shall be filed promptly with the County Clerk and Recorder and the Colorado Division of Homeland Security and Emergency Management (CDHSEM).
4. All disasters are local, meaning they originate within some county or municipal jurisdiction. Elected authorities are ultimately responsible for ensuring the safety and security of their citizens, and thus responding to disasters within their jurisdiction. When the disaster exceeds the capabilities of the local jurisdiction, they may call upon assistance from neighboring jurisdictions through a pre-arranged Mutual Aid Agreement (MAA).

A local disaster declaration is necessary before a jurisdiction may qualify for state emergency aid. If recognized by the Governor, then the combined resources of the state, including the National Guard, may be drawn upon to respond to the disaster. The Governor, in turn, may request additional resources from other states through the Emergency Management Assistance Compact (EMAC). If together these are still insufficient to deal with the disaster, then the Governor may issue a state emergency or disaster declaration requesting federal aid.

Once the disaster is contained and external resources are no longer necessary, a second declaration must be issued terminating the disaster and cancelling any further outside aid. If the disaster requires federal assistance, the State makes a request, via the Governor's directive for a Presidential Disaster Declaration. This process will function as the primary coordination mechanism for requesting federal assistance.

5. Under a Stafford Act major disaster declaration, the local authority having jurisdiction (AHJ) is responsible for all initial payments, and then may submit reimbursement requests for the cost shared amount for eligible expenses. Typically, the federal government takes 75% of eligible expenses, leaving local governments with a cost share of 25% of eligible expenses plus 100% of the ineligible expenses. The state, at the Governor's discretion, may share in the costs as well.
6. To be eligible for assistance under the Stafford Act, local governments must first perform an initial damage assessment to assess the impact of the disaster. This assessment should provide a rough estimate of the extent and location of damages. When the information has been collected, it is provided to the EOC and then

forwarded to the Colorado Division of Homeland Security and Emergency Management (CDHSEM). If warranted, state and federal officials then conduct a joint preliminary damage assessment (PDA) with local officials to further estimate the extent of the disaster and its impact on the community. The Federal Emergency Management Agency (FEMA) uses this information to supplement the Governor's request for federal assistance.

Agreements

Jurisdictions often enter into agreements with other public and private agencies to share resources. Typically, either a Mutual Aid Agreement or other agreement is used to establish terms and conditions related to the resource sharing. Agreements may provide liability protection, establish fiscal provisions, and identify clear processes for assistance during an incident.

1. A Mutual Aid Agreement is a written understanding between emergency management organizations to provide reciprocal emergency management aid and assistance. In an emergency, each signatory is responsible for providing assistance as they are able and in accordance with the signed agreement.
2. The Wildfire Mobilization Plan establishes a process to quickly notify, assemble, and deploy fire and equipment. This plan is outlined in the Annual Operating Plan for Wildfires and is managed by the Colorado Division of Fire Prevention and Control and the Durango Interagency Dispatch Center.

Delegation of Authority

Delegation of Authority is a statement provided to an Incident Commander of an Incident Management Team by the Agency Administrator or designee delegating authority and assigning responsibilities to managing a disaster. The Delegation of Authority should include objectives, priorities, expectations, constraints, cost share arrangements, turn back goals, and other considerations or guidelines as needed. Many agencies or established incident management teams require a written Delegation of Authority to be given to the Incident Commander and Incident Management Team prior to assuming command on larger incidents. In Southwest Colorado, a Type III Incident Management Team is available to manage "all hazards" incidents. Type 1 and 2 are regional and national based Incident Management Teams that handle the most complex disasters. The Jurisdiction Having Authority (JHA) still maintains all legal and political responsibility for the incident. An Agency Administrator is the point of contact to implement the delegation of authority.

Organization and Responsibilities

Each Town of Silverton and San Juan County department has roles and responsibilities in emergency planning and emergency operations. Based on State and Federal standards, these roles and responsibilities are identified as Emergency Support Functions (ESF). Shown in Table 3.0 below are each Emergency Support Function, the lead County department and supporting departments/agencies. Some ESF lead agencies and ESF support may be non-county organizations. The organizational structure can vary depending on the incident and available staffing. San Juan County Departments and Offices are listed below, with their lead ESF, and ESF's the department or office may support (Table 3.0). Also listed are the department's primary roles and responsibilities in emergency operations. In most instances, every County department supports every ESF at some level. In addition, the emergency/disaster may dictate adjustments to ESF Lead and Support. The Emergency Support Functions may be organized in different models based on the incident.

Multi Agency Group and Local Emergency Planning Committee (MAC/LEPC)

Representatives from respective departments and the community participate in the Local Emergency Planning Committee/Multi Agency Coordination System (MAC/LEPC) and serves as a pool of trained personnel that can assist in an emergency. The committee is comprised of stakeholders that provides coordinated input and guidance for the program of the Office of Emergency Management. The following program elements are covered by the LEPC:

- Emergency planning, development and review
- Community Outreach prioritization, activity and review
- Training and Exercise prioritization
- Program review and oversight
- Hazardous Materials program review

The advisory committee shall meet with a frequency determined by the Emergency Manager to provide regular input.

Organizational Structures

Normal operating organizational roles for San Juan County are listed in Figure 5.0. Organizational roles may get shifted and reassigned during an emergency. The following examples show how organizational roles may be organized. In some cases an EOC team and an **Incident Management Team** may operate on the same incident.

Figure 5.0 The normal operating organizational structure of the San Juan County government.

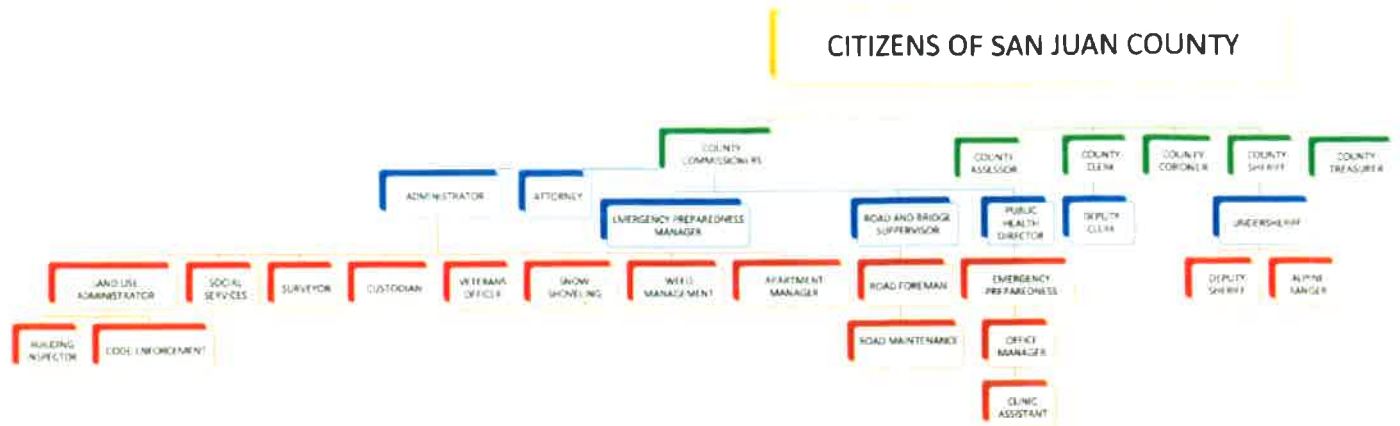


Figure 6.0 Shows an example of an Emergency Operations Center organizational structure. A combination of emergency services personnel, town and county employees and volunteers may fill in the different roles after they have received training. This model is commonly used in conjunction with a stand alone Incident Management Team. Specific duties for positions are described in the ICS Annex.

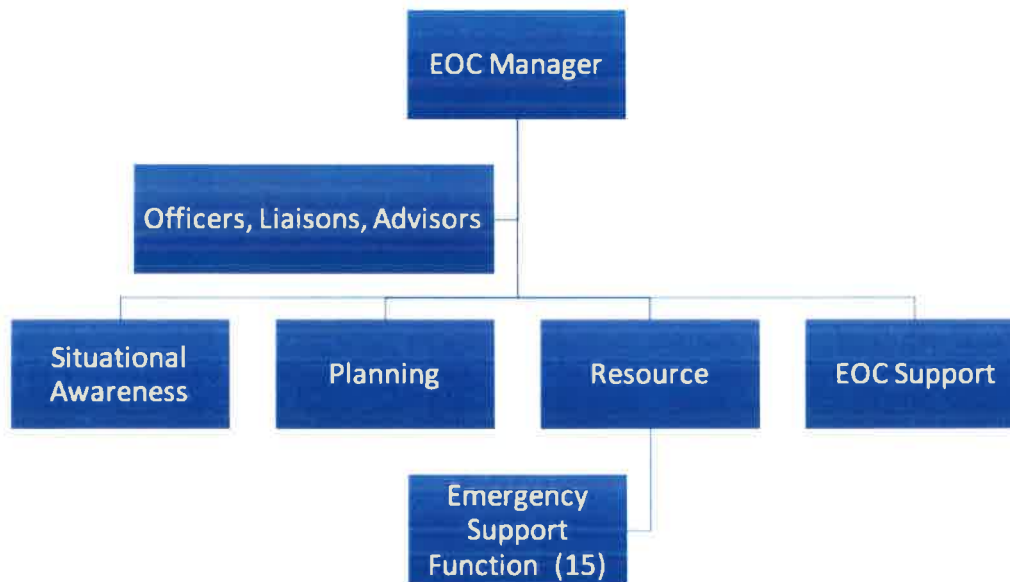


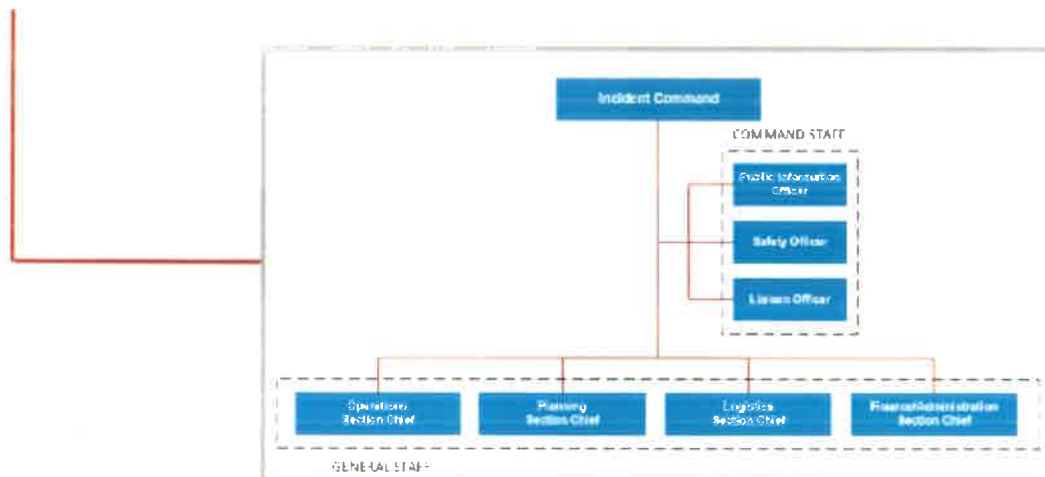
Figure 8.0 shows an example of an Incident Management Team organizational structure. A combination of emergency services personnel, town and county employees and volunteers may fill in the different roles after they have received training. This may also be filled by trained personnel from other jurisdictions through a mutual aid request. This may also be a self contained team (Type III to Type I Incident Management Team) that is requested to manage an incident. In the event that it is an outside team a "Delegation of Authority" must be

provided to the incoming team. Specific duties for positions are described in the ICS annex.



Figure 9.0 shows the organizational relationship between Agency Administrators, Cooperators and the IMT. The IMT gets a delegation of authority to manage the incident and ensures that the Administrators and Cooperators are kept informed and also can provide input on outcomes of the incident actions. The Liaison Officer Manages this process which takes place as a daily meeting with Agency Administrators and Cooperators.

- **Agency Administrator**
- **Cooperators**



Direction, Control, and Coordination

This section gives a general overview on staff roles and responsibilities with regard to direction, control and coordination and jurisdictional notes.

Many of these roles and responsibilities pertain to Continuity of Operations for particular offices and elected officials. It should be noted that a small well trained but “ad hoc” team will be assembled to manage and coordinate the response and recovery to a disaster.

In the event that an Incident Management Team is brought in to manage a disaster, the Emergency Manager functions in the role of liaison with the team and the Town/County Government.

Certain terminology and definitions are used, especially in the wild land fire context and these are listed below.

The Town and County have a unified approach to emergency management and utilize one Emergency Operations Plan. This is defined in the 2021 Intergovernmental Agreement between the Town of Silverton and San Juan County, authorizing the Office of Emergency Management to manage all disasters impacting jurisdictions in San Juan County.

Agency Administrator - The official responsible for administering policy on an area of public, private or tribal land and having full authority for making decisions and providing direction to the incident management organization. The Emergency Manager or designee may play this role. (Figure 9.0)

Cooperating Agency - An agency providing assistance, other than direct tactical support, to support incident management objectives; e.g. American Red Cross, local law enforcement, utilities, supporting federal agencies. If an incident does not have direct impact on the Town/County, then the EM may play the role of “Cooperator” in an incident.

All Town/County Staff are expected to:

Pre-Event

1. Train to appropriate level of the ICS.
2. Understand your Emergency Support Function (ESF) and how it fits with a state or federal counterpart.
3. Understand their organizational/jurisdictional role in a disaster.
4. Maintain a level of situational awareness regarding weather and hazard conditions.
5. Understand the County Continuity of Operations Plans (COOP).
6. Review the San Juan County EOP on an annual basis.
7. Know which office staff member(s) who shall be required to participate in EOC trainings, exercises and activations.

During An Emergency

1. Understand the severity of the situation.

2. Provide assistance beyond normal operating procedures. This may involve participating in the EOC.

Post Emergency

1. Participate in an After Action Review.
2. Participate in recovery planning efforts.

Roles and Responsibilities

The following town and county positions are described with their responsibilities in disaster situations. This list is not comprehensive of all staff that may need to be involved in a disaster situation. The list of duties is an overview and is not meant to be comprehensive of all the duties that may be assigned during a disaster.

The Board of County Commissioners

- a. The Chair of the Board of County Commissioners is the Chief Elected Official.
- b. Upon recommendation by the Emergency Manager and County Administrator, sign a resolution declaring, continuing or terminating a disaster or emergency.
- c. Follow the communication protocol delineated by the Public Information Officer.
- d. Participate in situation briefings and media conferences, as needed.
- e. Perform community outreach measures.
- f. Communicate to constituents.
- g. Inform emergency fiscal decisions.
- h. Be available for emergency commissioner meetings either in person or via a communication tool.

The Board of the Town of Silverton

- a. Upon recommendation by the Emergency Manager and Town Administrator, sign a resolution declaring, continuing or terminating a disaster or emergency.
- b. Follow the communication protocol delineated by the Public Information Officer.
- c. Participate in situation briefings and media conferences, as needed.
- d. Perform community outreach measures.
- e. Communicate to constituents on the situation.
- f. Inform emergency fiscal decisions.
- g. Be available for emergency town board meetings either in person or via a communication tool.

The Office of Emergency Management

- a. Coordinate the County's disaster operations with all pertinent entities including the Town of Silverton.

- b. Provide initial and continuing assessments and reports on the status of the situation (including damage assessments if applicable) to the Sheriff, County Administrator, BOCC and Town Board.
- c. Act as principal advisor to the County Administrator and Board of Commissioners, Town Board before, during and after potential or actual emergency/disaster situations.
- d. Recommend and coordinate a disaster declaration with the County Administrator; BOCC and the Town Board and appropriate local, state or federal agencies.
- e. Negotiate on behalf of San Juan County for the establishment of mutual aid agreements as may be deemed necessary by the Board of County Commissioners and other governmental agencies.
- f. May function as the Incident Command in complex local multi-agency disasters.
- g. May function as the Agency Administrator in coordination with an Incident Management Team.
- h. May function as the role of Cooperator in multijurisdictional incidents.
- i. Activate the EOC and direct its operation.
- j. Coordinate and organize information relevant to the emergency or disaster for the public and media through a designated Public Information Officer.
- k. Resolve policy decisions on matters not addressed by the LEOP.
- l. Maintain an ongoing dialog with the Colorado Department of Homeland Security, Division of Emergency Management (CDHSEM), including situation and damage assessment reports.
- m. Report weather-related damage to the National Weather Service.
- n. Initiate formal requests for outside assistance from other jurisdictions.
- o. Monitor and control expenditures and allocate resources within the structure of the EOC or IMT.

Chair of Board of County Commissioners

- a. Is the Chief elected official for the County .
- b. Authorizes the County Administrator and the Office of Emergency Management to coordinate the response to the disaster.
- c. Acts as the point of communication with the Board of County Commissioners.
- d. Is responsible for the coordination, commitment, and direction of San Juan County government activities in support of emergency or disaster relief efforts.
- e. Issue directives to County departments and personnel regarding changes in normal duties/work schedules, temporary reassignments, and employment of temporary workers as needed.
- f. Act as intergovernmental liaison, thereby ensuring cooperation with outside agencies and jurisdictions.
- g. Engage legal services, or establish a legal team, to address legal concerns or issues.
- h. Provide information to the public and to the media through the Public Information Officer.
- i. Provide support for, and direct other department heads to support the Office of Emergency Management.

- j. Authorize the procurement of vital supplies, equipment, and services needed for the protection of life and property.

County Administrator

- a. Initiate declaration of disaster or emergency.
- b. Be responsible for the coordination, commitment, and direction of San Juan County government activities in support of emergency or disaster relief efforts.
- c. Participates on the Local Incident Management Team in the Policy Group.
- d. Issue directives to County departments and personnel regarding changes in normal duties/work schedules, temporary reassignments, and employment of temporary workers as needed.
- e. Act as intergovernmental liaison, thereby ensuring cooperation with outside agencies and jurisdictions.
- f. Engage legal services, or establish a legal team, to address legal concerns or issues.
- g. Provide information to the public and to the media through the Public Information Officer.
- h. Provide support for, and direct other department heads to support the Office of Emergency Management.
- i. Authorize the procurement of vital supplies, equipment, and services needed for the protection of life and property.
- j. Functions as the Human Resources Director for the County.
- k. Functions as the Finance Director for the County.

Finance Director

- a. The County Administrator is the designated Finance Director.
- b. The Town Administrator works with the County Administrator on the Finance Function.
- c. The Finance Director is responsible for all financial management functions during a disaster.
- d. Track costs, analyze cost data, make estimates, and recommend cost-saving measures. They ensure that equipment and personnel for which payment is expected are properly.
- e. Identify, obtain and record cost data, and analyze and prepare estimates of incident costs.
- f. Manages all financial matters pertaining to leases and vendor contracts.
- g. Manages the daily recording of incident personnel and equipment time in accordance with the policies of the County and the Town.

Human Resources Director

- a. The County Administrator functions as the Human Resources Director.

- b. The Town Administrator works in conjunction with the County Administrator on this role.
- c. Ensure adequate timesheets are kept and recorded for all Volunteers from the start of the incident;
- d. Ensure adequate timesheets are kept and recorded for all County Employees from the start of the incident;
- e. Prepare medical care compensation information for injured County employees through Worker's Compensation Plans;
- f. Assist the County in returning to its normal productivity, while also ensuring that the reputation of the organization is kept intact;
- g. Assist in developing, maintaining, updating, and implementing the Continuity of Operations Plan (COOP);
- h. In the case of displacement from the San Juan County Courthouse, the San Juan County Human Resources will work from the San Juan County EOC (or other location as directed) and will need computers, telecommunications and internet access

County Attorney

- a. Function as principal legal advisor to county officials before, during and after disaster/emergency incidents, and on policy and documentation matters associated with the emergency/disaster.
- b. Draft and/or review emergency contracts, resolutions, proclamations memoranda of understanding, intergovernmental agreements, and other legal documents to provide effective authority in the county for timely emergency response.
- c. Provide interpretation of laws and regulations issued by Federal and State governments.
- d. Provide legal support for the County Commissioners, County Administrator and the Emergency Manager.

Sheriff

- a. Establish and maintain law and order within the County.
- b. Work with the Emergency Manager providing direction and resources to respond to disasters/emergencies.
- c. Coordinate communications and oversee communications staff to support emergency operations.
- d. Initiate and be primarily responsible for evacuations of persons who are or may be threatened by an imminent disaster, and reporting such evacuations to the Office of Emergency Management for coordination of support functions.
- e. Establish and implement, when appropriate, traffic control plans (including evacuation routes) as required by each type of recognized hazard threat.
- f. Provide security for emergency centers (i.e. EOC, temporary morgues), evacuated areas, shelters accommodating evacuees, and disaster-impacted areas.

- g. Recommend to the Board of County Commissioners the imposition of a fire ban. The sheriff will be responsible for enforcing this ban.
- h. The Sheriff functions as Designated Emergency Response Authority (DERA) for hazardous materials incidents with San Juan County.

The County Road and Bridge Department

- a. Conduct regularly assigned duties, maintaining routes, facilities in operational mode.
- b. Provide materials, equipment, and/or personnel for the emergency maintenance and/or restoration of basic services to the public.
- c. Restore damaged roads, bridges, and other related infrastructure.
- d. Report infrastructure damage to the EOC.
- e. Provide for transportation services in support of emergency response and recovery efforts (i.e., movement of county personnel, equipment and supplies to designated staging areas).
- f. Conduct debris removal, clearance of public right-of-ways, and planning for road/route recovery operations, with priority assigned to critical emergency service corridors, including snow removal.
- g. Provide initial damage assessment information to the EOC; relevant to road damage, county equipment, and hazardous conditions.
- h. Assist in evaluating County road conditions and damage during large-scale emergencies, including prioritization for restoration.
- i. Participate with representatives of other County departments on the damage assessment team and on local and/or state damage survey field teams as needed.
- j. Develop plans, policies and procedures for the central control and repair of all transportation assets for maximum emergency utilization of all county vehicles, heavy equipment, supplies and assigned county personnel. Privately owned resources and facilities may be included as authorized by the Board of County Commissioners in accordance with the state of emergency.
- k. Provide support to first responders by conducting traffic control measures such as barricades and flares, including establishment of emergency traffic routes and identification and marking of dangerous areas in coordination with the Sheriff's Department. If road closures are necessary, communicate them to the EOC.

Town Administrator

- a. Initiate declaration of disaster or emergency for the Town of Silverton, based on guidance from the Office of Emergency Management.
- b. Functions as the main contact for the Office of Emergency Management.
- c. Participates on the Local Incident Management Team in the Policy Group.
- d. Function as the main contact for the Town Board.
- e. Coordinates Town legal resources.
- f. Be responsible for the coordination, commitment, and direction of Town of Silverton government activities in support of emergency or disaster relief efforts.

- g. Issue directives to Town departments and personnel regarding changes in normal duties/work schedules, temporary reassignments, and employment of temporary workers as needed.
- h. Act as intergovernmental liaison, thereby ensuring cooperation with outside agencies and jurisdictions.
- i. Engage legal services, or establish a legal team, to address legal concerns or issues.
- j. Provide information to the public and to the media through the Public Information Officer.
- k. Provide support for, and direct other department heads to support the Office of Emergency Management.
- l. Authorize the procurement of vital supplies, equipment, and services needed for the protection of life and property.
- m. Manages financial expenditures that impact the town.
- n. Works in conjunction with the County Administrator on Finance, HR and Administration.

Silverton Public Works Department

- a. Maintains normal operation of water and sewer systems.
- b. Communicate the status of the water and sewer systems to the OEM.
- c. Assists in facilities protection and emergency repairs to town public buildings, roads, utilities, and other essential facilities.
- d. Report damages(s) to public property, water and sewer operations to the OEM.
- e. Assist in emergency traffic control by providing barricades, cones and marking of traffic routes and dangerous areas in cooperation with the Sheriff's Department.
- f. Supervises and/or coordinates infrastructure repairs in Silverton.
- g. Removes debris from public streets and other public property. On a priority basis, maintains all town streets and alleys in a manner such that they are open and passable for all emergency vehicles.

The County Clerk

- a. Maintain copies of official documents (i.e., proclamations, emergency/disaster declarations) generated through the EOC or other sources.
- b. Provide for the preservation and safeguard of the vital records maintained by the Clerk's Office. These records include: loan transactions on vehicles, documents affecting real property, Board of County Commissioners records, marriage licenses, and election and voter records.
- c. May assist in determining household occupancy through voter or motor vehicle registration records.
- d. Will provide deputized staff to witness and record the EOC or BOCC meetings.
- e. County Clerk may swear in other elected officials by conducting an oath of office.

The County Coroner

- a. Establish and maintain a system for body identification and disposition and initiate action to acquire expanded mortuary services as required.

- b. Establish a procedure for releasing the names of verified deaths during a disaster emergency situation.
- c. Respond to the scene when required for investigation, documentation and consolation and whenever possible for multi-fatality incidents or requested by the Sheriff's Department.
- d. Communicate situational status with the Emergency Manager and the EOC.
- e. Maintain and implement the San Juan County Coroner's Office Mass Fatality Incident Plan.
- f. Develop and maintain relevant Standard Operating Procedures (SOPs) related to Mass Fatality Plan.
- g. In conjunction with other health officials, develop and implement procedures for the safe handling of those persons who have or may have died of an infectious or contagious disease.

The County Assessor

- a. Act as the lead department in the assessment of damage to private property resulting from the disaster, including working with Town and County officials.
- b. Provide for training and staffing damage assessment teams.
- c. Lead on Geographic Information Systems (GIS) to map affected areas.
- d. Functions as IT Lead and support and Liaison with IT Contractor.
- e. Coordinate with GIS to use aerial photography and mapping capabilities to locate and assess affected properties.
- f. Adjust property values based on damage assessment and update records accordingly.
- g. In the case of displacement from the Assessor's Office, the Assessor's Office personnel will operate from the Road and Bridge facility and will need computers, internet, telecommunications, scanners, and access to their servers.
- h. State law permits a temporary facility to be established within the city of Dove Creek (the county seat) for the San Juan County

GIS Department

- a. The County Assessor acts as the lead on the Geographic Information Systems.
- b. Provide situational and incident maps to the IC or Emergency Management or response workers as needed;
- c. These maps may include, but are not limited to, available data showing approximate property boundaries, approximate structure locations, property ownership, other pertinent property data maintained by the San Juan County Assessor's Office,
- d. geographic features, USGS topography or other utilized data or data collected by operations personnel;
- e. Assist with Emergency Operations as needed;
- f. Development and maintenance of standard operating procedures (SOP's);

- g. Maintain ability to manage response and recovery support operations using command and management principals as outlined in the National Incident Management System.

Information Technology Department

- h. The County Assessor acts as the lead on the Information Technology Systems.
- i. Assist with Emergency Operations as needed;
- j. Provides support on hardware and software systems used by the County.
- k. Maintains data back ups and archiving data systems.

The County Treasurer

- a. Establish and maintain a financial record keeping system to accurately track expenses involving manpower, equipment, supplies, and other miscellaneous items while a declared disaster or emergency is in progress.
- b. Select, or appoint a suitable person to be the Finance Section Chief. The responsibility of the Finance Section Chief will be to document and keep accurate records of expenditures, and commitments to spend, while the event is taking place.
- c. Keep the BOCC informed as to amounts expended and anticipated expenditures.
- d. Prepare a final report of all expenditures for presentation to the BOCC.
- e. San Juan County maintains an unassigned fund balance of 25% in its General Fund, and maintains an emergency reserve in an amount equal to at least 3% of fiscal year spending in accordance with Article X, Section 20 of the Colorado Constitution.

Town/County Planner

- a. Provide staffing to be assigned by the Emergency Manager to assist in emergency response or by the County Administrator to assist in maintaining continuity of Town and County governmental services during a disaster or emergency.
- b. Record significant population concentrations within the county.
- c. Provide staffing to the Damage Assessment team, if requested.
- d. Support in GIS.

Town/County Code Enforcement Officer

- e. Provide staffing to be assigned by the Emergency Manager to assist in emergency response or by the County Administrator to assist in maintaining continuity of Town and County governmental services during a disaster or emergency.
- f. Monitor code violations
- g. Provide staffing to the Damage Assessment team, if requested.

Silverton-San Juan Fire and Rescue Authority

- a. The Fire Chief is the principle contact for the SSJFRA.

- b. Conduct regularly assigned functions regarding fire protection and control activities within San Juan County. Perform assistance/support roles as outlined in established mutual aid agreements. Assist emergency management and law enforcement in warning the public of impending danger and, as necessary, assist in the evacuation of potential danger areas.
- c. Extricate trapped victims.
- d. Identify requirements for debris clearance, if required.
- e. Provide security in evacuated areas, as requested by law enforcement.
- f. Assist in rescue operations.
- g. Be prepared to receive and utilize additional resources for outside the County, as the situation and support needs dictate, as determined by the Incident Commander (IC) and EOC.
- h. Work with law enforcement to conduct evacuations as needed.

Silverton Medical Rescue

- a. Conduct regularly assigned functions regarding delivery of pre-hospital emergency medical services.
- b. Coordinate ambulance service to areas where such medical assistance is required. Be prepared to receive and utilize additional resources from outside the County, as the situation and support needs dictate, as determined by the IMT or EOC.
- c. Will advise or consult with the San Juan County Public Health Department when multiple cases of illness exhibit similar symptoms or when patients exhibit symptoms suspected of being related to an infectious disease.
- d. Coordinate on-scene mass casualty treatment and transport to medical treatment facilities.

San Juan County Search and Rescue

- a. Conduct regularly assigned functions regarding search and rescue functions.
- b. Coordinate and perform search and rescue missions as directed by the sheriff.
- c. Provide personnel to assist with disaster management operations.
- d. Be prepared to receive and utilize additional resources from outside the County, as the situation and support needs dictate, as determined by the IMT or EOC.
- e. Assist other responders to safely access and exit a scene.

The Silverton School District Superintendent

- a. Provide for the safety of students and staff.
- b. Provide school bus support for evacuation and other lifesaving purposes, as requested.
- c. Coordinate with designated shelter management personnel when use of the schools is directed for emergency care requirements (i.e., feeding and/or sheltering).
- d. Maintain an up-to-date Memorandum of Understanding (MOU) for use of school district facilities by emergency personnel.

San Juan County Public Health Department

- a. Advise the County Administrator and Emergency Manager on potential, pending and imminent public health disaster situations.
- b. Cross reference the Public Health Emergency Operations Plan (PHEOP).
- c. Provide 24/7 environmental health services such as: inspection of food supplies and restaurants, water testing, zoonotic investigations, and identification of any other unsanitary conditions that present health hazards to the general public.
- d. Provide guidance on disposal of contaminated or spoiled foods and animal carcasses, protection of food supplies or drinking water, and other potentially hazardous conditions.
- e. Provide epidemiologic services such as disease surveillance, patient tracking and public information.
- f. Provide technical support, to include prophylaxes or vaccination for the prevention of disease.
- g. Develop and maintain a Strategic National Stockpile plan, including receipt, storage and distribution of medical supplies form this federal asset.

County Social Services

- a. Establish and manage emergency shelters and/or feeding facilities with the assistance of the Social Services Director and other agencies.
- b. Coordinate Volunteer Organizations, (i.e. the American Red Cross, Salvation Army)
- c. Provide temporary and immediate housing for displaced disaster victims.
- d. Assist incident victims with immediate emergency needs (i.e., food, water, shelter, clothing, personal articles, physical and mental health counseling, and referrals).
- e. Provide food, beverages, and other assistance to emergency response personnel and emergency relief workers.
- f. Assist with the management of donated goods, including cash, food, cleaning supplies, blankets, building materials, tools, work gloves, toiletries, and personal items, etc.
- g. Maintain database of volunteers within their organizations.

Other Agencies and Partners

- a. Mental health agencies will provide services to support mental health with responder, affected populations, and the community at large.
- b. Religious and counseling activities as suitable to displaced persons and others impacted by the disaster/emergency situation. Religious organizations may also provide services under volunteer organizations.
- c. Public utilities, in time of emergency or disaster, shall expedite restoration of public facilities and utilities with priorities dictated by the EOC.
- d. Hospital Partners: Mercy Medical Center in Durango CO and Montrose Memorial Hospital in Montrose CO are the 2 closest out of county hospital facilities used by the San Juan County community. The hospital partners maintain situational awareness with regards to medical surges and the potential increased use of

hospital facilities by San Juan County. The EMS Director manages the contact in coordination with the Public Health Director.

- e. Amateur Radio Operators may provide emergency communications support.
- f. Animal Control will establish measures for animal control including: the coordination of animal relief measures, animal care, animal evacuations, and animal identification and tracking. Also will assist in care for animals of displaced persons in shelter facilities. Coordinating activities with any animal response teams.

Emergency Support Functions

The concept that each agency has an Emergency Support Function is defined in the National Response Framework. The following is a summary of the Emergency Support Functions (ESF) for San Juan County. Each "ESF" has an analog at the local, state and federal jurisdictional level. Below is a chart of ESF Primary Agency ESF Support Agency for San Juan County.

SAN JUAN COUNTY EMERGENCY SUPPORT FUNCTION MATRIX															
Emergency Support Function	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Administrator (+Finance)	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S
Assessor (GIS, IT support)			S		S						S			S	
Attorney	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S
Board of County Commissioners	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S
Clerk and Recorder		S					S							S	S
Coroner					S	S	S	S	S				S	S	
Dispatch	S	P	S	S	S				S	S			S		
Emergency Management	S	P	S	S	P	S	P	S	S	S	S	S	S	S	P
Information Technology	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S
Human Resources	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S
Public Health					S	S	S	P	S	S	P		S	S	S
Road and Bridge (Public Works)	P		P	S	S	S	S	S	S	S		P	S	S	
Code Enforcement															S
Sheriff (D.E.R.A, Wildland)	S	S	S	P		S	S	S	P	P	S	S	P	S	S
Social Services					S	P	S	S							S
Treasurer	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S
Non-County Department/Agencies Upon Request of County Lead															
Fire Districts	S	S	S	P	S	S	S	S	S	S	S	S	S	S	S
Emergency Medical Services	S	S	S	S	S	S	S	S	S	S	S	S	S	S	
Silverton Medical Clinic	S	S	S	S	S		S	S	S	S			S	S	S
San Juan County School District	S	S			S	S	S							S	
Public Utilities	S					S	S							S	S
Private Business Sector							S								
State and Federal Agencies	S	S			S	S	S				S	S	S	S	

Refer to the [National Response Framework](#) for detailed descriptions of ESF's. This table is intended to point San Juan County agencies to the correct ESF responsibility. S= SUPPORTING DEPARTMENT/AGENCY P= ESF LEAD DEPARTMENT/AGENCY.

Information Collection, Analysis, and Dissemination

During a disaster situational Information is very important to the public, staff and policy makers. As a disaster evolves, information will be collected from a variety of sources. As an incident expands a dedicated Section or Unit will be charged with collecting and reporting incident situational awareness data. Public messaging will go through the designated Public Information Officer (PIO). The PIO will ensure that all information about an incident is verified prior to release.

The following lists a few examples of potential sources of operational information:

- On-scene responders
- Incident Command System form 214- Activity Logs
- Situation status reports
- Incident briefings
- Department briefings
- Public agencies and non-governmental organization partners
- Radio, and print media, social media
- Victims of the emergency or the general public
- Subject matter experts

Analyze Information

After information has been collected, it must be analyzed to determine its operational relevance. Incident personnel will analyze information that is received and prepare situation status reports for staff and policy makers.

Media Monitoring and Rumor Control

During an emergency, the potential for dissemination of false or misleading information is high. This can lead to operational difficulties for responders and confusion among the public. Misleading information can be produced from several sources including television, radio, print, and especially social media. Accordingly, emergency management will establish a media monitoring and rumor control team. Media monitoring will be coordinated by the Public Information Officer.

Dissemination

Message dissemination is categorized into internal messaging and public messaging. Internal messaging refers to messages crafted for responders and partners, while public messaging refers to messages crafted for public dissemination.

Internal Messaging

The Public Information team will assist in conveying information as necessary to the Policy Group. Additionally, the Planning Section will maintain and update a situation status report which will contain critical information and intelligence updates for responders and partners. This will occur at the Emergency Operations Center. Other methods of internal information dissemination include written messages via ICS General Message Form 213, emails and text messaging. All efforts will be made to capture incident communication for documentation purposes.

Public Messaging

Various methods of public information dissemination are available. The decision to use a particular medium will be based on the urgency of information and the intended audience. Some methods of distribution include:

- Press releases
- Press conferences
- Website updates
- Print, radio, or televised announcements
- Social media updates

To ensure a centralized, consistent and accurate voice representing the county, all public information releases will be coordinated through the Public Information Officer. If the incident expands a Joint Information System (JIS) may be created where multiple public information officers develop a coordinated information clearinghouse.

Communications

Procedures and protocols for communicating during an emergency will follow the guidelines set forth in NIMS and ICS. All communication pathways will be resilient, interoperable, and redundant.

Communication is divided into two categories: tactical or “on-scene” communication and strategic communication. In tactical communication, responders communicate within a particular command element on activities necessary for carrying out operational objectives. Strategic communication reaches across ICS organizational elements and conveys situational awareness, resources requests, and other response-related information.

Tactical communication

Tactical communication modalities will be assigned by each agency/department involved in an incident. Personnel will receive pre-event or just-in-time training on the use of communication equipment and proper communication protocols.

Strategic communication

Strategic communication will use landline and cellular phone as the primary method of communication. Radio, email, and other web-based communications will be used in the event that primary methods of communication are unusable. All communicative devices used in emergency operations will be identified in an Incident Action Plan.

Administration, Finance, and Logistics

Administration and Finance operations will be established when the EOP is activated. Time and resource requests will be logged using the appropriate ICS forms. Volunteers and temporary hires will follow County personnel policies.

The following information will be tracked:

- the acquisition of resources, personnel time, vendor contracts, and costs associated with used, borrowed, or damaged equipment.
- Resources are inclusive of personnel teams, facilities, equipment, and supplies. Resources can be supplemented by procurement, mutual aid, volunteer and donation management, and personnel reassignment.

Administration and Finance operations are critical to ensure costs are reconciled with funding sources. This is accomplished by tracking four main categories of expenses:

1. Compensation/Claims: financial concerns resulting from damage to property, injuries, or fatalities at the incident.
2. Cost: tracking and analyzing cost data, making estimates, and recommending cost saving measures.
3. Procurement: financial matters concerning vendors contracts.
4. Time: recording time for incident personnel and hired equipment.

Mutual Aid Agreements

San Juan County utilizes various partnerships and agreements to provide the required resource in the most efficient manner possible. Mutual aid agreements are in the form of both verbal and written agreements with local and regional jurisdictions.

Local Agreements

1. **Hazardous Material Response.** Agreements with Colorado State Patrol to provide hazardous material response capability to San Juan County and municipalities within San Juan County.
2. **Wildland Fire Suppression with Fire Protection Districts.** Agreement between San Juan County and Durango Fire Protection Districts (DFPD) to provide suppression on wildfires that occur within San Juan County up to Coalbank Pass, This includes outside DFPD's boundaries, with specified costs that are reimbursable by the county.
3. Colorado Emergency Fire Fund (EFF). Wildland fire suppression capability provided by the State of Colorado.
4. Wildland Fire **Operating Plan** (OP). Specifies how different agencies, to include county, state, and federal departments, will conduct wildland fire suppression operations within San Juan County.
5. Southwest Area Mutual Aid. Currently mutual aid agreement between fire chiefs in the region to provide fire suppression as needed.
6. Emergency Shelters. Agreements (pending) between facilities capable of providing shelters and Red Cross, coordinated by San Juan County OEM.
7. Mutual aid between bordering Counties. Emergency Managers bordering San Juan County have a general verbal agreement to provide support for up to 48 hours between Ouray, La Plata, San Miguel, Hinsdale, Dolores Counties.

Plan Maintenance, Training and Exercises

Authority for maintenance and regular updates of this plan rests with the Emergency Manager and the San Juan County Office of Emergency Management. The Office of Emergency Management may conduct exercises and training sessions to ensure that all departments and offices with assigned responsibilities understand provisions of the plan. Departments, offices and other organizations with authorities identified in the plan are encouraged to conduct their own exercises and training sessions. Staff participation in periodic exercises provides the best opportunities for refining plans and procedures in preparation for actual disaster and emergency events. The Emergency Manager will coordinate multi-agency and multi-jurisdictional exercises.

CHECKLIST FOR PLAN MAINTENANCE, TRAINING AND EXERCISES

- ❑ Ensure that ICS policies and procedures are communicated to all agencies that may become involved in emergency response operations.
- ❑ Provide ICS and EOC training and exercise opportunities to all agencies and offices with emergency management responsibilities.
- ❑ Encourage all agencies with emergency responsibilities to develop and maintain current internal procedures for carrying out assigned functions, where appropriate.
- ❑ Conduct multi agency and multi jurisdictional exercises to improve coordination and reduce overall training costs.
- ❑ Establish procedures for distributing plan revisions to all agencies with assigned responsibilities.

PART II: Functional and Support Annexes

The Base Plan provides a broad, overarching framework relevant to emergency planning as a whole for San Juan County. Annexes are covered under the Base Plan. The annexes focus on specific responsibilities, tasks, and operational actions that pertain to the performance of a particular emergency operations function. These annexes also establish preparedness targets (e.g., training, exercises, equipment checks and maintenance) that facilitate achieving function-related goals and objectives during emergencies and disasters. Certain annexes may be retired or expired when deemed appropriate. Annexes can have their own adoption, review and promulgation schedules. A crosswalk is conducted on any new annex plan development in order to eliminate redundancy between “Annex Plans” and other relevant plans in the County.

Functional Annex Plans

- ICS and EOC Operations with list of ESF's
- [Emergency Alert and Warning](#)
- Mass care and Evacuation
- [Resource management](#)
- Training and Exercise
- Hazards and Hazards Vulnerability Analysis
- Wildfire Hazards Analysis
- Damage Assessment

- Debris Management
- Mutual Aid Agreement List (in progress)

Support Annex Plans

- Public Health Emergency Operations Plan (and associated Public Health Plan Annexes)
- [Avalanche Safety Plan](#)
- Event Plans (HR 100, IHBC, 4th of July)
- Continuity of Operations/Continuity of Government Plan
- Animas River Alert And Notification Plan
- DSNRR Passenger Train Emergency Preparedness Plan
- EPA Emergency Action Plan
- SW RETAC Mass Casualty Plan
- [Community Wildfire Protection Plan](#)
- Storm Ready Plan (with National Weather Service)
- [Wildland Fire County Operating Plan \(OP\)](#)
- Historical Disasters of San Juan County
- [Local Government Guide to Recovery 2017](#)



Willy Tookey <admin@sanjuancolorado.us>

New Gunnison Field Manager - Jon Kaminsky

1 message

Dawson, Elizabeth A <edawson@blm.gov>

Mon, Nov 8, 2021 at 8:30 AM

To: "Dawson, Elizabeth A" <edawson@blm.gov>, "Chadwick, Kara -FS" <kara.chadwick@usda.gov>, "Stewart, Chad -FS" <chad.stewart@usda.gov>, "Greco, Deanna" <Deanna_Greco@nps.gov>, "jhouck@gunnisoncounty.org" <jhouck@gunnisoncounty.org>, "eksmith@gunnisoncounty.org" <eksmith@gunnisoncounty.org>, "rmason@gunnisoncounty.org" <rmason@gunnisoncounty.org>, "administrator@sanjuancolorado.us" <administrator@sanjuancolorado.us>, "cory.chick@state.co.us" <cory.chick@state.co.us>
Cc: "Kaminsky, Jon F" <jkaminsky@blm.gov>

Good Morning!

I am excited to announce that Jon Kaminsky has been selected for the Gunnison Field Office Field Manager position and started November 7, 2021. Jon has been acting in the role since July 2021 where he has shown measured leadership and creative approaches to solving issues.

Jon comes to us from the White River Field Office, where he was the Assistant Field Manager for Energy, Lands and Minerals. Jon has also worked as an Assistant Field Manager in Range and Wildlife in the Challis Field Office in Idaho.

Jon calls Gunnison home – he has opened a business there and worked with Western Colorado State University to revamp and teach a geography course and as a substitute teacher for the Gunnison Watershed Schools. Jon's ties to Gunnison and passion for public lands will make him a great partner and an advocate for the benefits BLM provides to local communities and the greater visiting public.

Please join me in congratulating Jon on his new position!

Lisa

Elizabeth A. Dawson

District Manager (acting)

DOI Region 7 - Upper Colorado Basin

BLM Colorado Southwest District

(970) 240-5430

(720) 607-7316

edawson@blm.gov

San Juan County

Composition of Cash Balances and Investments

As Of: 10/31/2021

	Net Bank Balance	Investments	Cash on Hand/ In Transit	Total
<i>Cash and Cash Items</i>				
Cash on Hand	\$0.00	\$0.00	\$200.00	\$200.00
<i>Demand and Time Deposits</i>				
Citizens State Bank				
	\$1,307,586.84	\$0.00	\$0.00	\$1,307,586.84
<i>Investment Pool</i>				
Citizens State Bank				
	\$0.00	\$1,016,009.77	\$0.00	\$1,016,009.77
COLOTRUST				
	\$0.00	\$1,004,806.20	\$0.00	\$1,004,806.20
Sigma Financial Corporation				
	\$0.00	\$296,098.36	\$0.00	\$296,098.36
	<u>\$1,307,586.84</u>	<u>\$2,316,914.33</u>	<u>\$200.00</u>	<u>\$3,624,701.17</u>

Fund Status Report

San Juan County

Report Selection Criteria:

Selected Fund Type: ALL
 Include Encumbrances? NO
 Include Pri Yr Liabilities? NO
 Printed in Alpha by Fund Name? NO
 Fiscal Year: 2021
 From Period: 10
 To Period: 10
 From Date: 10/1/2021
 Thru Date: 10/31/2021
 Option: Period

Selected Funds :

	Beginning Balance	Receipts	Disbursements	Transfers	Ending Balance
General Fund (01)					
010 - COUNTY GENERAL FUND	\$116,253.08	\$282,840.97	(\$454,394.79)	\$0.00	(\$65,300.74)
020 - COUNTY ROAD & BRIDGE	\$471,234.74	\$72,661.20	(\$29,454.73)	\$0.00	\$514,441.21
030 - CONTINGENT FUND	\$54,554.94	\$0.00	\$0.00	\$0.00	\$54,554.94
035 - AMENDMENT 1-EMERGENCY FUN	\$30,000.00	\$0.00	\$0.00	\$0.00	\$30,000.00
040 - SOCIAL SERVICE FUND	\$70,446.93	\$2,127.82	(\$7,079.50)	\$0.00	\$65,495.25
045 - AFFORDABLE HOUSING FUND	\$246,962.03	\$10,380.82	\$0.00	\$0.00	\$257,342.85
050 - CONSERVATION TRUST	\$10,471.13	\$0.30	\$0.00	\$0.00	\$10,471.43
051 - LODGING TAX FUND	\$303,664.74	\$1,346.59	\$0.00	\$0.00	\$305,011.33
052 - TOURISM BOARD FUND	\$7,635.20	\$0.06	\$0.00	\$0.00	\$7,635.26
055 - NOXIOUS WEED FUND	\$1,988.18	\$0.00	\$0.00	\$0.00	\$1,988.18
060 - TOWN OF SILVERTON	\$719.67	\$6,210.48	(\$5,113.24)	\$0.00	\$1,816.91
070 - DURANGO FIRE PROTECTION DIS	(\$2,382.83)	\$429.82	(\$429.82)	\$0.00	(\$2,382.83)
080 - SOUTHWEST WATER CONSERVAT	\$59.60	\$284.28	(\$284.28)	\$0.00	\$59.60
090 - ADVERTISING FEES	\$9,518.40	\$90.00	\$0.00	\$0.00	\$9,608.40
100 - REDEMPTION	\$312.30	\$17,570.05	(\$17,570.05)	\$0.00	\$312.30
110 - SCHOOL GENERAL	(\$8,203.11)	\$9,097.86	(\$9,097.86)	\$0.00	(\$8,203.11)
116 - SCHOOL BOND	\$0.00	\$1,536.71	(\$1,536.71)	\$0.00	\$0.00
200 - SPECIAL ASSESSMENTS	(\$38,199.09)	\$0.00	\$0.00	\$0.00	(\$38,199.09)
210 - 911 AUTHORITY	\$31,159.41	\$3,516.57	(\$2,418.44)	\$0.00	\$32,257.54
220 - TREASURER'S FEES	\$15,488.05	\$500.00	\$0.00	\$0.00	\$15,988.05
230 - ASSESSOR'S PENALTY	\$5,548.41	\$0.00	\$0.00	\$0.00	\$5,548.41
240 - TREASURER'S DEEDS/FORECLOS	\$11,234.96	\$0.00	\$0.00	\$0.00	\$11,234.96
250 - CLERK TECHNOLOGY FEES	\$4,069.40	\$88.00	\$0.00	\$0.00	\$4,157.40
260 - ADMIN FEE	\$2,698.42	\$0.00	\$0.00	\$0.00	\$2,698.42
270 - PEAK INVESTMENTS	\$34,985.17	(\$127.71)	\$0.00	\$0.00	\$34,857.46
280 - ABATEMENTS	(\$2,333.91)	\$0.00	\$0.00	\$0.00	(\$2,333.91)
300 - ESCROW-AMBULANCE	\$62,347.71	\$2.19	\$0.00	\$0.00	\$62,349.90

Operator: djaramillo

11/4/2021 11:37:58 AM

Report ID: GLLT85a

Fund Status Report

San Juan County

Report Selection Criteria:

Selected Fund Type: ALL
 Include Encumbrances? NO
 Include Pri Yr Liabilities? NO
 Fiscal Year: 2021
 From Period: 10
 To Period: 10
 From Date: 10/1/2021
 Thru Date: 10/31/2021
 Option: Period

Selected Funds :

	Beginning Balance	Receipts	Disbursements	Transfers	Ending Balance
350 - ESCROW-COMPUTER EQUIP	\$4,097.18	\$0.44	\$0.00	\$0.00	\$4,097.62
360 - ASSESSOR/TREASURER ESCROW	\$3,167.90	\$0.62	\$0.00	\$0.00	\$3,168.52
400 - ESCROW-GRAVEL	\$144,542.56	\$0.99	\$0.00	\$0.00	\$144,543.55
410 - COUNTY BARN ESCROW	\$39,708.54	\$4.60	\$0.00	\$0.00	\$39,713.14
420 - ROAD EQUIP PURCHASE ESCROW	\$23,254.75	\$4.92	\$0.00	\$0.00	\$23,259.67
430 - LOST 4-WHEELERS ESCROW	\$3,903.52	\$0.33	\$0.00	\$0.00	\$3,903.85
440 - CDOT CONTRACT ESCROW	\$5,000.00	\$0.00	\$0.00	\$0.00	\$5,000.00
450 - COURTHOUSE ESCROW	\$66,131.74	\$17.79	\$0.00	\$0.00	\$66,149.53
460 - MSI ESCROW	\$70,409.54	\$8.93	\$0.00	\$0.00	\$70,418.47
470 - EMERGENCY PREPAREDNESS	\$2,244.37	\$0.71	\$0.00	\$0.00	\$2,245.08
500 - HISTORICAL ARCHIVES ESCROW	\$353.58	\$0.21	\$0.00	\$0.00	\$353.79
550 - ASPHALT ESCROW	\$70,951.68	\$7.31	\$0.00	\$0.00	\$70,958.99
570 - FOREST RESERVE ESCROW	\$125,648.18	\$0.00	\$0.00	\$0.00	\$125,648.18
590 - EMERGENCY SERVICES SALES TA	\$1,408,197.35	\$139,222.51	\$0.00	\$0.00	\$1,547,419.86
600 - FIRE TRUCK FUND	\$45,787.20	\$6.32	\$0.00	\$0.00	\$45,793.52
650 - LAND USE ESCROW	\$53,514.15	\$2.76	\$0.00	\$0.00	\$53,516.91
700 - WORKFORCE HOUSING ESCROW	\$2,665.36	\$1.53	\$0.00	\$0.00	\$2,666.89
750 - ESCROW-SHERIFF VEHICLE	\$23,601.14	\$0.72	\$0.00	\$0.00	\$23,601.86
800 - PUBLIC TRUSTEE	\$64.00	\$124.00	(\$139.00)	\$0.00	\$49.00
810 - SPECIFIC OWNERSHIP TAX	\$10,607.92	\$14,784.34	(\$10,607.93)	\$0.00	\$14,784.33
820 - TAX HOLDING FUND	\$57,699.17	\$10,771.55	(\$18,387.55)	\$0.00	\$50,083.17
900 - ADVANCED COLLECTIONS	\$5,915.12	\$0.00	\$0.00	\$0.00	\$5,915.12
950 - WEST SIDE SPECIAL IMP. DISTRICT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
960 - HOSPITAL GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
* Fund Type Total *	\$3,607,698.48	\$573,516.59	(\$556,513.90)	\$0.00	\$3,624,701.17
* Report Total *	\$3,607,698.48	\$573,516.59	(\$556,513.90)	\$0.00	\$3,624,701.17



Town of
Silverton

PO Box 250
Silverton, CO 81433
970-387-5522



SAN JUAN COUNTY

PO Box 466
Silverton, CO 81433
970-387-5766

Date: November 9, 2021.

For: November 12 Board of County Commissioners Meeting.

From: Town/County Planning Director.

Regarding: Some of the Planning Department Work During the Past Four Weeks.

Update on Recent Town and County Planning Meetings and Projects

- The Town/County Planning Director worked part time for two weeks October 15-29 due to an accumulation of excessive PTO (vacation) hours. Planning Director worked approximately 20 hours instead of 80. No Staff Report was prepared for the last County Commissioners meeting. Therefore, this is an update on the last four weeks of Planning Department ongoing.
- The Planning Commission met on October 19. In their official capacity as the Town Historic Review Board, they conditionally approved an application for a proposed residence, at 17th/Greene, in the newly-created Town Architectural Review Overlay District (AROD). They also had a work session on affordable housing. The Planning Commission has a combined November/December meeting on December 14.
- The Town Board approved two Planning Applications during two Public Hearings on October 11: a proposed duplex in the ED zone at 7th/Cement, and the first step towards a Proposed Subdivision for new townhomes under construction at 5th/Reese.
- The Planning Director attended a meeting with the non-profit agency Community Builders, and the Compass Project stakeholders group of locals, on October 13, to discuss the 2010 and 2022 Town/County Master Plan. Another meeting with Community Builders will occur today, November 9, regarding the Master Plan and upcoming Town code updates.
- The Town Administrator obtained a grant from CHFA to design proposed housing on several vacant Anvil Mountain Subdivision Lots. A site visit will be held at Anvil Mountain Subdivision on November 16. The Town/County staff has been discussing annexation.
- The Town Staff meets each Thursday morning; followed by the Planning Department staff, Building Inspector, and Town Administrator meeting to work on affordable housing solutions.
- The Planning Director met with the County Administrator and the owner of approximately 70 claims located adjacent to the Town Boundary, to discuss development/housing, on October 15.
- The Planning Commission, Town Board, Public Works Director, and Planning Department has been working on proposed parking signage, and an upcoming grant-funded traffic study, around the school, to improve school/pedestrian safety, and reduce pedestrian/vehicle conflicts.
- I have been working with/training the new Town Planning Assistant, Clark Thornhill, and together we are processing several Town Planning applications. The two closest to completion are: a proposed AT&T generator/propane tank at the Town-owned cell phone tower site (in potential avalanche zone), and a Preliminary-Final Subdivision Plat, Townhomes at 5th/Reese.
- Clark Thornhill and I put together two packets for two Oct. 11 Town Board Public Hearings, a Town Board school safety work session, and the packet for the October 19 Planning

Commission meeting. The County Administrator also prepared a report, and presented an update on affordable housing, at that October 19 Planning Commission meeting.

- The Town Planning Dept. staff is writing the Subdivision Improvements & Lien Agreement (SIA), reviewing the Preliminary-Final Plat/Application, and calculating the land dedication fee-in-lieu, for the Proposed Brown Townhome Resubdivision, at the corner of 5th/Reese.
- Approval letter with conditions for the Proposed Deming-Stewart Residence, in the new AROD District, 17th/Greene, approved by the Planning Commission/Town Historic Review Board.
- I am processing partially-complete County applications on these sites: Old 100 & the Gary Owen Mines, Cole Ranch, Blanche Placer, Know Your Neighbor, Tiger Mill Site.
- Currently I am seeing more real estate-related contact/activity in the County, than in the Town. Recent calls/emails were received, about due diligence questions, and/or upcoming proposals, on the following County sites: Emma/Venus Lodes near Corkscrew Gulch, proposed septic systems on claims between Arrastra/Swansea Gulches, Maxwell/Lowville Mill Sites at the Arrastra Bridge, Essex Street Mill Site in Arrastra Gulch, Log Cabin Lode near Red Mountain Pass, Black Hawk Lode in Minnehaha, Grey Rock Village at Purgatory, Gold Finch Lode at Chattanooga, Idaho No. 3 and 4 Mill Sites near the Train Depot, Portion of the Ophir Placer at Highway 550/Shrine Road, Wyman Tract Clemmons Placer on 15th Street/Shrine Road, Powerhouse Building at the Powerhouse Subdivision, Forest Queen No. 9 and Carbonate King Lodes at Maggie Gulch, CB Cobb Lode at Howardsville, Carolina Mill Site near Deer Park.
- There are two septic systems currently being constructed: one on the Moonbeam Lode along Eureka Gulch Road, one on the Genoa Lode on CR 2 across from the Mayflower Mill.
- Clark Thornhill and I are reviewing applications to see which ones are complete enough to be included on the December 14 Planning Commission agenda. We expect that could be a “full” agenda, with several County applications, and several Town applications.
- An application is incoming for the Town to consider abandonment of Town Street Rights-of-Way near Silverton Lakes RV Resort. The Town vacated Streets north of Campground Road last year, most of which is wetlands. I met onsite recently with an adjacent land owner.
- A proposed like-for-like window replacement project was approved for the Golden Block Brewery. Applications for the Town Historic Board, to change downtown building façades, are incoming, for the TNT Building, and the former Brown Bear/future Citizens State Bank.
- There are two proposals for multi-family housing structures, at 10th/Greene, and 10th/Reese.
- The Town received a DOLA grant, for a consultant to review Staff’s upcoming proposed Town zoning regulation revisions. Planning Director will be redlining the Town code over the holidays, then the consultant (Gabe Preston of RPI in Durango) will assist with the revisions.
- The vacant land along both sides of 5th Street, between Reese Street and the Anvil Mountain Subdivision, appears to be the next big hot spot for major development. Rezoning applications will probably be required since the zoning in that area is BA (Business Auto).
- The Town and County may need to come up with a plan prior to May, for the Truck Bypass Road (CR 10) where it passes in/out of the Town Boundary, below the cemetery/water tank, regarding whether/not OHVs will be allowed, to connect Gladstone/Animas Forks/Alpine Loop.
- Planning Director spent some time by phone with Mr. Branner discussing the County permitting/proposed parking concepts/sight distance/emergency services access/trailer/OHV considerations, for the Proposed Bakers Park/BLM mountain bike area, on Boulder Mountain.
- Town/County Planning/Building Department staff Clark Thornhill and Bill MacDougall are currently both working part time from out of State.
- Town is advertising for an Attorney; Town/County staff has been working on the 2022 Budgets.
- Building/Planning Dept. staff has been working closely with SJBH on several existing septic systems, under the new SJBH Transfer of Title process, whereby “old septics” get inspected (and often require repair/updates) whenever property ownership changes.
- Please contact me with any questions at work cell 946-9408 or work email ladair@silverton.co.us

County Sales Tax

	2016	2017	2018	2019	2020	2021 % Change	5yr. Average	
January	5,959.36	6,799.02	4,970.71	7,799.87	6,854.79	16,723.50	143.97%	8,629.58
February	14,491.56	15,080.08	13,859.09	12,885.86	22,860.78	19,987.28	-12.57%	16,934.62
March	8,627.43	10,000.08	11,861.72	11,246.33	14,595.18	16,402.87	12.39%	12,821.24
April	9,804.86	11,323.27	10,399.61	8,857.05	15,280.29	15,820.09	3.53%	12,336.06
May	13,024.22	13,990.92	16,321.32	19,708.91	12,778.47	24,773.54	93.87%	17,514.63
June	5,819.62	7,552.19	4,601.13	5,827.74	9,946.40	17,549.36	76.44%	9,095.36
July	22,946.78	7,682.30	5,985.49	6,206.92	17,737.22	13,668.65	-22.94%	10,256.12
August	11,781.46	13,949.50	6,568.03	13,486.95	10,921.79	32,028.49	193.25%	15,390.95
September	15,042.34	21,634.93	9,579.78	22,429.05	21,745.79	30,048.75	38.18%	21,087.66
October	12,955.34	16,769.39	11,057.45	13,774.16	18,726.14	29,953.36	59.95%	18,056.10
November	13,548.66	-4,182.80	11,187.78	15,070.58	17,785.19	29,182.27	64.08%	13,808.60
December	6,497.13	4,750.60	5,273.24	7,547.72	17,476.46		-5.00%	5,888.17
Total	140,498.76	125,349.48	111,665.35	144,841.14	186,708.50	246,138.16	28.91%	128,151.67
Year to Date	134,001.63	120,598.88	106,392.11	137,293.42	169,232.04	246,138.16	45.44%	

Emergency Services Sales Tax

	2016	2017	2018	2019	2020	2021	% Change	5-Year Ave.
January	5,343.03	5,622.78	5,693.58	22,652.17	22,081.29	35,673.96	61.56%	18,344.76
February	9,368.55	10,692.95	9,500.78	20,193.73	38,888.47	40,698.37	4.65%	23,994.86
March	7,022.72	7,037.70	8,924.66	28,148.22	30,899.33	39,142.28	26.68%	22,830.44
April	8,989.30	8,265.99	22,040.87	52,719.27	32,992.58	39,017.29	18.26%	31,007.20
May	11,187.66	11,429.96	23,915.42	32,415.46	28,328.62	53,200.16	87.80%	29,857.92
June	7,002.03	6,362.70	13,364.73	17,201.80	20,323.77	38,209.24	88.00%	19,092.45
July	16,350.76	12,960.82	36,977.68	35,279.36	29,408.23	54,965.11	86.90%	33,918.24
August	28,294.88	29,968.07	54,297.30	74,723.11	62,795.11	139,369.81	121.94%	72,230.68
September	42,058.55	45,477.85	100,795.88	126,269.99	120,650.92	164,773.79	36.57%	111,593.69
October	31,447.71	33,384.56	82,850.46	103,635.85	108,852.60	139,222.51	27.90%	93,589.20
November	33,410.55	39,818.53	88,859.04	101,380.60	107,416.93	136,598.38	27.17%	94,814.70
December	21,352.56	14,380.35	34,697.06	45,399.97	63,130.77		39.05%	25,661.42
Total	221,828.31	225,402.27	481,917.46	660,019.53	665,768.62	880,870.90	0.87%	194,457.80
Year to Date	200,475.75	211,021.92	447,220.40	614,619.56	602,637.85	880,870.90	46.17%	

Town Sales Tax

	2016	2017	2018	2019	2020	2021	% Change	5-Year Ave
January	15,412.76	15,692.10	17,803.62	17,777.51	28,417.92	40,358.55	42.02%	24,009.94
February	22,982.62	27,691.72	24,144.03	26,379.98	39,259.76	45,122.36	14.93%	32,519.57
March	19,463.45	18,150.71	23,836.90	33,717.73	34,763.49	46,228.85	32.98%	31,339.54
April	26,152.34	21,740.67	24,868.07	75,356.86	37,422.14	46,611.62	24.56%	41,199.87
May	31,726.42	31,728.94	21,945.84	32,071.64	24,839.85	60,352.89	142.97%	34,187.83
June	22,188.51	17,898.60	17,527.63	21,650.46	22,518.84	43,589.40	93.57%	24,656.99
July	42,456.28	44,161.00	53,182.66	50,243.72	29,239.56	74,281.24	154.04%	50,221.64
August	101,398.06	105,922.79	80,166.62	105,875.94	90,106.11	190,977.70	111.95%	114,609.83
September	153,191.88	160,276.49	151,431.83	179,274.96	170,982.30	233,606.46	36.63%	179,114.41
October	112,835.51	116,768.86	121,288.07	151,774.01	155,155.28	192,817.13	24.27%	147,560.67
November	120,093.55	163,456.93	130,755.88	146,395.83	153,802.89	189,389.35	23.14%	156,760.18
December	78,913.11	52,770.79	50,151.94	64,974.75	83,368.79		-5.00%	58,196.60
TOTAL	746,814.49	776,259.60	717,103.10	905,493.39	869,876.93	1,163,335.55	-3.93%	670,005.77
Year to Date	667,901.38	723,488.81	666,951.16	840,518.64	786,508.14	1,163,335.55	47.91%	

Lodging Tax

	2016	2017	2018	2019	2020	2021	% Change	5 yr. Average
January	1,083.78	35.05	126.80	885.93	3,729.44	543.94	-85.41%	1,064.23
February	7,581.19	10,406.98	8,318.23	10,816.00	14,088.47	20,282.97	43.97%	12,782.53
March	1,544.89	786.00	3,097.25	145.07	454.00	660.00	45.37%	1,028.46
April	195.49	1,543.39	2,002.98	33.00	-	1,489.56	0.00%	1,013.79
May	7,263.06	13,776.57	11,375.54	17,612.98	14,069.00	30,651.70	117.87%	17,497.16
June	4,849.00	1,094.30	1,356.34	952.07	300.40	1,007.32	235.33%	942.09
July	1,394.08	309.00	2,702.84	170.21	573.00	11,854.90	1968.92%	3,121.99
August	9,590.21	10,799.07	11,477.00	14,372.43	13,978.56	57,659.81	312.49%	21,657.37
September	1,354.94	5,661.40	7,956.78	2,738.12	139.00	248.50	78.78%	3,348.76
October	3,733.58	2,632.10	666.79	2,848.73	780.48	1,346.59	72.53%	1,654.94
November	39,304.00	38,017.00	43,574.04	47,263.00	58,396.70	76,493.41	30.99%	52,748.83
December	1,011.00	2,839.96	2,029.95	1,790.37	1,918.52		7.16%	1,995.60
Total	78,905.22	87,900.82	94,684.54	99,627.91	108,427.57	202,238.70	8.83%	118,575.91
Year to Date	77,894.22	85,060.86	92,654.59	97,837.54	106,509.05	202,238.70		

County Sales Tax (month collected)

	2016	2017	2018	2019			2020			2021		
				Local	Remote	Total	Local	Remote	Total	Local	Remote	Total
January	8,627.43	10,000.08	11,861.72	11,205.30	41.21	11,246.51	10,788.33	3,806.85	14,595.18	12,774.47	3,628.40	16,402.87
February	9,804.86	11,323.27	10,399.61	8,772.61	84.44	8,857.05	10,870.13	4,410.17	15,280.30	12,943.71	2,876.38	15,820.09
March	13,024.22	13,990.92	16,321.32	19,310.39	398.52	19,708.91	9,542.34	3,236.13	12,778.47	20,077.43	4,696.12	24,773.55
April	5,819.62	7,552.19	4,601.13	5,675.84	151.91	5,827.75	6,642.00	3,304.40	9,946.40	12,099.99	5,449.37	17,549.36
May	22,946.78	7,682.30	5,985.49	5,876.94	325.95	6,202.89	14,961.72	2,775.50	17,737.22	7,456.19	6,212.46	13,668.65
June	11,781.46	13,949.50	6,568.03	12,825.21	661.74	13,486.95	8,411.36	2,510.43	10,921.79	24,129.22	7,899.27	32,028.49
July	15,042.34	21,634.93	9,579.78	21,568.05	861.00	22,429.05	17,395.28	4,350.51	21,745.79	21,822.70	8,226.05	30,048.75
August	12,955.34	16,769.39	11,057.45	12,723.74	1,050.42	13,774.16	14,702.81	4,023.33	18,726.14	23,443.66	6,509.70	29,953.36
September	13,548.66	-4,182.80	11,187.78	14,041.68	1,028.90	15,070.58	13,563.83	4,221.36	17,785.19	22,816.57	6,365.70	29,182.27
October	6,497.13	4,750.60	5,273.24	6,721.34	825.95	7,547.29	13,816.59	3,659.87	17,476.46			
November	6,799.02	4,970.71	7,799.87	5,930.45	924.35	6,854.80	13,790.50	2,933.00	16,723.50			
December	15,080.08	13,859.09	12,885.86	13,632.71	9,228.08	22,860.79	15,682.24	4,317.03	19,999.27			
Total	141,926.95	122,300.18	113,521.28	138,284.26	15,582.47	153,866.73	150,167.13	43,548.58	193,715.71	157,563.94	51,863.45	209,427.39

Emergency Services Sales Tax (month collected)

	2016	2017	2018	2019			2020			2021		
				Local	Remote	Total	Local	Remote	Total	Local	Remote	Total
January	7,022.72	7,037.70	8,924.66	27,980.65	167.86	28,148.51	26,847.59	4,051.74	30,899.33	32,447.80	6,735.19	39,182.99
February	8,989.30	8,265.99	22,040.87	21,749.81	30,969.48	52,719.29	26,943.46	6,049.12	32,992.58	33,038.78	6,019.09	39,057.87
March	11,187.66	11,429.96	23,915.42	31,606.19	809.27	32,415.46	18,988.97	4,560.71	23,549.68	43,877.86	9,322.30	53,200.16
April	7,002.03	6,362.70	58,262.95	16,573.10	628.71	17,201.81	14,879.87	5,443.90	20,323.77	30,509.93	7,699.31	38,209.24
May	16,350.76	12,960.82	36,977.68	33,423.78	1,892.28	35,316.06	24,551.07	4,857.16	29,408.23	45,019.35	9,945.76	54,965.11
June	28,294.88	29,968.07	54,297.30	72,152.85	2,570.26	74,723.11	56,773.64	6,471.47	63,245.11	125,792.28	13,577.53	139,369.81
July	42,058.55	45,477.85	100,795.88	123,864.51	2,405.48	126,269.99	110,539.66	10,111.26	120,650.92	149,173.26	15,600.53	164,773.79
August	31,447.71	33,384.56	82,850.46	101,317.76	3,702.92	105,020.68	98,545.37	10,307.22	108,852.59	125,932.27	13,290.24	139,222.51
September	33,410.55	39,818.53	88,859.04	99,005.06	2,075.54	101,080.60	98,173.46	9,243.47	107,416.93	124,672.32	11,926.06	136,598.38
October	21,352.56	14,380.35	34,697.06	43,619.35	1,780.63	45,399.98	55,526.63	7,604.14	63,130.77			
November	5,622.78	5,693.58	22,652.17	19,732.41	2,348.89	22,081.30	30,125.87	5,585.20	35,711.07			
December	10,692.95	9,500.78	30,306.85	30,176.30	8,712.17	38,888.47	33,466.13	7,274.58	40,740.71			
Total	223,432.46	224,280.90	564,580.34	621,201.77	58,063.49	679,265.26	595,361.72	81,559.97	676,921.69	710,463.85	94,116.01	804,579.86

Town Sales Tax (month collected)

	2016	2017	2018	2019			2020			2021		
				Local	Remote	Total	Local	Remote	Total	Local	Remote	Total
January	19,463.45	18,150.71	23,836.90	33,491.06	226.94	33,718.00	32,098.08	2,665.41	34,763.49	39,091.44	7,137.41	46,228.85
February	26,152.34	21,740.67	24,868.07	25,970.59	49,386.28	75,356.87	32,169.42	5,252.72	37,422.14	39,866.84	6,744.78	46,611.62
March	31,726.42	31,728.94	21,945.84	31,177.43	894.21	32,071.64	20,790.69	4,049.16	24,839.85	50,131.71	10,221.18	60,352.89
April	22,188.51	17,898.60	17,527.63	20,798.07	852.39	21,650.46	17,127.14	5,391.71	22,518.85	36,719.07	6,870.33	43,589.40
May	42,456.28	44,161.00	53,182.66	47,514.29	2,696.78	50,211.07	24,256.22	4,983.35	29,239.57	64,579.46	9,701.78	74,281.24
June	101,398.06	105,922.79	80,166.62	102,431.94	3,444.00	105,875.94	82,279.01	7,827.11	90,106.12	177,151.51	13,826.19	190,977.70
July	153,191.88	160,276.49	151,431.83	176,293.44	2,981.52	179,274.96	159,181.07	11,801.24	170,982.31	216,870.04	16,736.42	233,606.46
August	112,835.51	116,768.86	121,288.07	149,121.51	2,652.50	151,774.01	142,713.83	12,441.45	155,155.28	178,061.07	14,756.06	192,817.13
September	120,093.55	163,456.93	130,755.88	144,109.26	2,286.57	146,395.83	143,258.72	10,544.18	153,802.90	176,672.11	12,717.24	189,389.35
October	78,913.11	52,770.79	50,151.94	62,956.32	2,018.43	64,974.75	74,881.79	8,487.00	83,368.79			-
November	15,692.10	17,803.62	17,777.51	25,590.15	2,827.77	28,417.92	34,363.94	5,994.61	40,358.55			-
December	27,691.72	24,144.03	26,379.98	34,571.00	4,688.76	39,259.76	37,811.41	7,310.95	45,122.36			-
TOTAL	751,802.93	774,823.44	719,312.94	854,025.06	74,956.15	928,981.21	800,931.32	86,748.89	887,680.21	979,143.25	98,711.39	1,077,854.64